# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

# **FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934** 

For the Quarterly Period Ended September 30, 2022

o Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Commission File No. 0-15950

# FIRST BUSEY CORPORATION

(Exact name of registrant as specified in its charter)

Nevada

(State or other jurisdiction of incorporation or organization)

100 W. University Ave.

Champaign, Illinois (Address of principal executive offices) 37-1078406

(I.R.S. Employer Identification No.)

61820

(Zip code)

Registrant's telephone number, including area code: (217) 365-4544

N/A

(Former name, former address, and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol (s)	Name of each exchange on which registered
Common Stock, \$.001 par value	BUSE	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\Box$  No 0

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  $\square$  No O

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	$\checkmark$	Accelerated filer O	Non-accelerated filer <b>o</b>
Smaller reporting company	0	Emerging growth company O	

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. 0

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No 🗵

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Outstanding at November 3, 2022
Common Stock, \$.001 par value	55,232,434

# FIRST BUSEY CORPORATION FORM 10-Q September 30, 2022

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# GLOSSARY

We use acronyms, abbreviations, and other terms throughout this Quarterly Report, as defined in the glossary below:

2020 Equity Plan         First Busey's 2020 Equity Incentive Plan           ACL         Allowance for credit losses           Annual Report         Annual report field with the SFC on Form 10-K pursuant to Section 13 or 15(d) of the Exchange Act           AOCI         Accounting Standards Update           Basel III         2010 explatel accord adopted by the international Basel Committee on Banking Supervision           Basel III         2010 explatel accord adopted by the international Basel Committee on Banking Supervision           Basel III Rule         Regulations promulgated by U.S. federal banking agencies – the OCC, the Federal Reserve, and the FDIC – to both enforce implementation of certain aspects of the Basel III capital ecordination of certain aspects of the Basel III capital ecordinations and effect certain changes required by the Dodd-Frank Wall Street Reform and Consumer Protection Act           bys         basis points         Carceron Courrent Expected Credit Losses           COVID-19         Coronavirus Ait, Relie, and Economic Security Act         Coronavirus Ait, Relie, and Economic Security Act           ESPP         Employee Stock unit         Eschange Act         Securities Exchange Act 1934, as amended           Fair value         The price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement due, as defined in ASC Topic B20 * Fair Value Measurement?           FDIC         Federal Deposit Insurance Corporation           Fede	Term	Definition
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GAAPU.S. Generally Accepted Accounting PrinciplesGSBGlenview State BankInteragency StatementInteragency Statement on Loan Modifications and Reporting for Financial Institutions Working with Customers Affected by the Coronavirus, issued on March 22, 2020, and revised on April 7, 2020LIBORLondon Interbank Offered RateLOCOMLower of Cost or Market, an accounting approach under which loans are carried at amortized historical cost less loan write-offs and downward market value adjustments, as may be applicableNMNot meaningfulNMTCNew Markets Tax CreditOCIOther comprehensive income (loss)	FirsTech	FirsTech, Inc.
GSBGlenview State BankInteragency StatementInteragency Statement on Loan Modifications and Reporting for Financial Institutions Working with Customers Affected by the Coronavirus, issued on March 22, 2020, and revised on April 7, 2020LIBORLondon Interbank Offered RateLOCOMLower of Cost or Market, an accounting approach under which loans are carried at amortized historical cost less loan write-offs and downward market value adjustments, as may be applicableNMNot meaningfulNMTCNew Markets Tax CreditOCIOther comprehensive income (loss)	FOMC	Federal Open Market Committee
Interagency StatementInteragency Statement on Loan Modifications and Reporting for Financial Institutions Working with Customers Affected by the Coronavirus, issued on March 22, 2020, and revised on April 7, 2020LIBORLondon Interbank Offered RateLOCOMLower of Cost or Market, an accounting approach under which loans are carried at amortized historical cost less loan write-offs and downward market value adjustments, as may be applicableNMNot meaningfulNMTCNew Markets Tax CreditOCIOther comprehensive income (loss)	GAAP	U.S. Generally Accepted Accounting Principles
by the Coronavirus, issued on March 22, 2020, and revised on April 7, 2020LIBORLondon Interbank Offered RateLOCOMLower of Cost or Market, an accounting approach under which loans are carried at amortized historical cost less loan write-offs and downward market value adjustments, as may be applicableNMNot meaningfulNMTCNew Markets Tax CreditOCIOther comprehensive income (loss)	GSB	Glenview State Bank
LOCOMLower of Cost or Market, an accounting approach under which loans are carried at amortized historical cost less loan write-offs and downward market value adjustments, as may be applicableNMNot meaningfulNMTCNew Markets Tax CreditOCIOther comprehensive income (loss)	Interagency Statement	
write-offs and downward market value adjustments, as may be applicableNMNot meaningfulNMTCNew Markets Tax CreditOCIOther comprehensive income (loss)	LIBOR	London Interbank Offered Rate
NMTC     New Markets Tax Credit       OCI     Other comprehensive income (loss)	LOCOM	
OCI Other comprehensive income (loss)	NM	Not meaningful
- · · · · ·	NMTC	New Markets Tax Credit
OREO Other real estate owned	OCI	Other comprehensive income (loss)
	OREO	Other real estate owned

Term	Definition
PCD	Purchased credit deteriorated
PPP	Paycheck Protection Program
PSU	Performance-based restricted stock unit
Quarterly Report	Quarterly report filed with the SEC on Form 10-Q pursuant to Section 13 or 15(d) of the Exchange Act
RSU	Restricted stock unit
SBA	U.S. Small Business Administration
SEC	U.S. Securities and Exchange Commission
SOFR	Secured Overnight Financing Rate published by the Federal Reserve
TDR	Troubled debt restructuring
U.S.	United States of America
U.S. Treasury	U.S. Department of the Treasury

# PART I - FINANCIAL INFORMATION

# ITEM 1. FINANCIAL STATEMENTS

# **CONSOLIDATED BALANCE SHEETS (Unaudited)**

(dollars in thousands)

		As of				
	S	September 30, 2022	D	ecember 31, 2021		
Assets						
Cash and cash equivalents:						
Cash and due from banks	\$	121,419	\$	102,983		
Interest-bearing deposits		225,730		733,112		
Total cash and cash equivalents		347,149		836,095		
Debt securities available for sale		2,547,041		3,981,251		
Debt securities held to maturity		936,328		—		
Equity securities		11,341		13,571		
Loans held for sale (2022 at LOCOM, 2021 at fair value)		4,546		23,875		
Portfolio loans (net of ACL of \$90,722 at September 30, 2022, and \$87,887 at December 31, 2021)		7,579,392		7,101,111		
Premises and equipment, net		128,175		136,147		
Right of use assets		10,202		10,533		
Goodwill		317,873		317,873		
Other intangible assets, net		49,218		58,051		
Cash surrender value of bank owned life insurance		179,533		176,940		
Other assets		386,590		204,242		
Total assets	\$	12,497,388	\$	12,859,689		
Liabilities and Stockholders' Equity						
Liabilities						
Deposits:						
· Noninterest-bearing	\$	3,628,169	\$	3,670,267		
Interest-bearing		6,973,228		7,098,310		
Total deposits		10,601,397		10,768,577		
Securities sold under agreements to repurchase		234,597		270,139		
Short-term borrowings		16,225		17,678		
Long-term debt		33,000		46,056		
Senior notes, net of unamortized issuance costs				39,944		
Subordinated notes, net of unamortized issuance costs		221,835		182,773		
Junior subordinated debt owed to unconsolidated trusts		71,765		71,635		
Lease liabilities		10,311		10,591		
Other liabilities		201,670		133,184		
Total liabilities		11,390,800		11,540,577		
Outstanding commitments and contingent liabilities (see Notes 9 and 15)						
Stockholders' Equity Common stock, (\$.001 par value; 100,000,000 shares authorized)		58		58		
Additional paid-in capital		1,319,921		1,316,984		
		1,319,921		92,463		
Retained earnings AOCI		· · · · · ·				
Total stockholders' equity before treasury stock		(288,995)		(23,758 1,385,747		
Total stockholders' equity before iteasury stock		1,170,042		1,303,747		
Treasury stock at cost		(71,754)		(66,635		
Total stockholders' equity		1,106,588		1,319,112		
Total liabilities and stockholders' equity	\$	12,497,388	\$	12,859,689		
Shares						
Common shares issued		58,116,970		58,116,970		
Less treasury shares		(2,884,536)		(2,682,060		
Common shares outstanding		55,232,434		55,434,910		

See accompanying notes to unaudited consolidated financial statements.

#### **CONSOLIDATED STATEMENTS OF INCOME (Unaudited)**

(dollars in thousands, except per share amounts)

	T	Three Months Ended September 30,				Nine Months Ended September 30,				
		2022		2021		2022		2021		
Interest income										
Interest and fees on loans	\$	76,081	\$	65,163	\$	202,530	\$	189,132		
Interest and dividends on investment securities:										
Taxable interest income		17,436		11,324		47,370		29,016		
Non-taxable interest income		813		915		2,482		2,878		
Other interest income		1,085		462		1,720		857		
Total interest income		95,415		77,864		254,102		221,883		
Interest expense										
Deposits		3,565		3,059		7,835		10,086		
Federal funds purchased and securities sold under agreements to repurchase		459		60		665		177		
Short-term borrowings		190		112		426		195		
Long-term debt		372		270		859		415		
Senior notes		_		400		637		1,199		
Subordinated notes		3,738		2,480		9,243		7,436		
Junior subordinated debt owed to unconsolidated trusts		786		728		2,148		2,185		
Total interest expense		9,110		7,109		21,813		21,693		
Net interest income		86,305		70,755		232,289		200,190		
Provision for credit losses		2,364		(1,869)		3,764		(10,365)		
Net interest income after provision for credit losses		83,941		72,624		228,525		210,555		
Noninterest income										
Wealth management fees		12,508		13,749		42,422		39,335		
Fees for customer services		7,627		9,288		26,122		25,936		
Payment technology solutions		5,080		4,620		15,045		13,771		
Mortgage revenue		438		1,740		1,697		6,153		
Income on bank owned life insurance		958		999		2,716		3,439		
		(74)				52		114		
Realized net gains (losses) on securities		(74)		(5) 62						
Unrealized net gains (losses) recognized on equity securities						(2,376)		2,482		
Other income Total noninterest income		4,318		2,806 33,259		12,046 97,724		6,485 97,715		
						· · ·	-	· · ·		
Noninterest expense Salaries, wages, and employee benefits		39,762		41,949		117,226		107,222		
Data processing		5,447		7,782		15,800		16,881		
Net occupancy expense of premises		4,705		4,797		14,492		13,606		
Furniture and equipment expenses		1,799		2,208		5,874		6,300		
Professional fees		1,579		1,361		4,693		5,617		
Amortization of intangible assets		2,871		3,149		8,833		8,200		
Interchange expense		1,574		1,434		4,606		4,360		
Other expense		12,999		10,807		38,680		28,425		
Total noninterest expense		70,736		73,487		210,204		190,611		
Income before income taxes		44,138		32,396		116,045		117,659		
Income taxes		8,477		6,455		22,121		24,136		
Net income	\$	35,661	\$	25,941	\$	93,924	\$	93,523		
Basic earnings per common share	\$	0.64	\$	0.46	\$	1.70	\$	1.69		
Diluted earnings per common share	\$	0.64	\$	0.46	\$	1.67	\$	1.67		
Dividends declared per share of common stock	\$	0.23	\$	0.23	\$	0.69	\$	0.69		

See accompanying notes to unaudited consolidated financial statements.

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (Unaudited)

(dollars in thousands)

	Three Months Ended September 30,					Nine Months End	led September 30,		
		2022		2021		2022		2021	
Net income	\$	35,661	\$	25,941	\$	93,924	\$	93,523	
OCI:									
Unrealized gains (losses) on debt securities available for sale:									
Net unrealized holding gains (losses) on debt securities available for sale, net of taxes of \$27,631, \$4,902, \$84,519, and \$14,195, respectively	2	(69,306)		(12,296)		(211,988)		(35,606)	
Unrealized gains (losses) on debt securities transferred to held to maturity from available for sale, net of taxes of \$—, \$—, \$13,812, and \$—, respectively	)	_		_		(34,644)		_	
Reclassification adjustment for realized (gains) losses on debt securities available for sale included in net income, net of taxes of \$(21), \$(1), \$8, and \$7, respectively		53		4		(20)		(16)	
Amortization of unrealized losses on securities transferred to held to maturity, net of taxes of \$(515), \$—, \$(1,396), and \$—, respectively		1,291		_		3,500		_	
Net change in unrealized gains (losses) on debt securities available for sale	2	(67,962)		(12,292)		(243,152)		(35,622)	
Unrealized gains (losses) on cash flow hedges:									
Net unrealized holding gains (losses) on cash flow hedges, net of taxes of \$4,061, \$2, \$8,604, and \$(134), respectively		(10,192)		(5)		(21,587)		336	
Reclassification adjustment for realized (gains) losses on cash flow hedges included in net income, net of taxes of \$(104), (\$82), \$199, and (\$243), respectively		266		206		(498)		611	
Net change in unrealized gains (losses) on cash flow hedges			. <u> </u>	200		<u> </u>	. <u> </u>	947	
Net change in AOCI		(9,926) (77,888)				(22,085) (265,237)		(34,675)	
č	¢		¢	(12,091)	¢		¢	· · ·	
Total comprehensive income (loss)	\$	(42,227)	\$	13,850	\$	(171,313)	Э	58,848	

See accompanying notes to unaudited consolidated financial statements.

# CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (Unaudited)

(dollars in thousands, except per share amounts)

	Three Months Ended September 30, 2022										
_	Shares	Common Stock	Additional Paid-in Capital	Retained Earnings		Accumulated Other Comprehensive Income (Loss)	Treasury Stock		Total Stockholders' Equity		
Balance, June 30, 2022	55,335,703	\$ 58	\$ 1,317,675	\$ 124,	685 \$	\$ (211,107)	\$ (69,354)	\$	1,161,957		
Net income	—	—	—	35,	661	—	—		35,661		
OCI, net of tax	—	—	—		—	(77,888)	—		(77,888)		
Repurchase of stock	(130,000)	—	—		—	—	(3,088)		(3,088)		
Issuance of treasury stock for ESPP	10,993	—	(77)		—	—	283		206		
Net issuance of treasury stock for RSU/DSU vesting and related tax	15,738	_	(434)			_	405		(29)		
Cash dividends on common stock at \$0.23 per share	_	_	_	(12,	707)	_	_		(12,707)		
Stock dividend equivalents on RSUs at \$0.23 per share	_	_	281	(	281)	_	_		_		
Stock-based compensation	—	—	2,476		—	—	—		2,476		
Balance, September 30, 2022	55,232,434	\$ 58	\$ 1,319,921	\$ 147,	358 \$	\$ (288,995)	\$ (71,754)	\$	1,106,588		

	Nine Months Ended September 30, 2022											
	Shares	Common Stock		Additional Paid-in Capital		Retained Earnings		Accumulated Other Comprehensive Income (Loss)		Treasury Stock		Total Stockholders' Equity
Balance, December 31, 2021	55,434,910	\$ 58	\$	1,316,984	\$	92,463	\$	(23,758)	\$	(66,635)	\$	1,319,112
Net income	—	—		—		93,924		—		—		93,924
OCI, net of tax	—	—		—		—		(265,237)		—		(265,237)
Repurchase of stock	(388,614)	—		_				—		(9,912)		(9,912)
Issuance of treasury stock for ESPP	50,033	—		(271)				—		1,288		1,017
Net issuance of treasury stock for RSU/DSU vesting and related tax	136,105	_		(4,383)		_		_		3,505		(878)
Cash dividends on common stock at \$0.69 per share	_	_		_		(38,159)		_		_		(38,159)
Stock dividend equivalents on RSUs at \$0.69 per share	_	_		870		(870)		_		_		_
Stock-based compensation	—	—		6,721		—		—		—		6,721
Balance, September 30, 2022	55,232,434	\$ 58	\$	1,319,921	\$	147,358	\$	(288,995)	\$	(71,754)	\$	1,106,588

# CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (Unaudited)

(dollars in thousands, except per share amounts)

	Three Months Ended September 30, 2021										
	Shares	Common Stock	Additional Paid-in Capital	Retained Earnings (Accumulated Deficit)	Accumulated Other Comprehensive Income (Loss)	Treasury Stock	Total Stockholders' Equity				
Balance, June 30, 2021	56,330,616	\$ 58	\$ 1,316,716	\$ 62,926	\$ 10,725	\$ (44,734)	\$ 1,345,691				
Net income	_	—	—	25,941	—	—	25,941				
OCI, net of tax	—	—	—	—	(12,091)	—	(12,091)				
Stock issued in acquisition, net of stock issuance costs	_	_	(29)	_	_	_	(29)				
Repurchase of stock	(625,000)	—	—	—	—	(14,790)	(14,790)				
Issuance of treasury stock for ESPP	14,658	_	(70)	_	_	377	307				
Net issuance of treasury stock for RSU/DSU vesting and related tax	106,710		(3,738)	_	_	2,850	(888)				
Cash dividends on common stock at \$0.23 per share	_	_	_	(12,956)	_	_	(12,956)				
Stock dividend equivalents on RSUs at \$0.23 per share	_	_	268	(268)	_	_	_				
Stock-based compensation	—	_	1,891	—	_	_	1,891				
Balance, September 30, 2021	55,826,984	\$ 58	\$ 1,315,038	\$ 75,643	\$ (1,366)	\$ (56,297)	\$ 1,333,076				

			Nine	e Mo	onths Ended Septem	ber	30, 2021		
	Shares	Common Stock	Additional Paid-in Capital		Retained Earnings (Accumulated Deficit)		Accumulated Other Comprehensive Income (Loss)	Treasury Stock	Total Stockholders' Equity
Balance, December 31, 2020	54,404,379	\$ 56	\$ 1,253,360	\$	20,830	\$	33,309	\$ (37,486)	\$ 1,270,069
Net income	—	—	—		93,523		—	—	93,523
OCI, net of tax	—	—			_		(34,675)	_	(34,675)
Stock issued in acquisition, net of stock issuance costs	2,206,237	2	58,953						58,955
Repurchase of stock	(905,000)	—	—		—		_	(22,038)	(22,038)
Issuance of treasury stock for ESPP	14,658	_	(70)		_		_	377	307
Net issuance of treasury stock for RSU/DSU vesting and related tax	106,710	_	(3,738)		_		_	2,850	(888)
Cash dividends on common stock at \$0.69 per share	_	_	_		(37,953)		_	_	(37,953)
Stock dividend equivalents on RSUs at \$0.69 per share	_	_	757		(757)		_	_	_
Stock-based compensation	_		5,776		—		_		5,776
Balance, September 30, 2021	55,826,984	\$ 58	\$ 1,315,038	\$	75,643	\$	(1,366)	\$ (56,297)	\$ 1,333,076

See accompanying notes to unaudited consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

(dollars in thousands)

		2022	2021
ash Flows Provided by (Used in) Operating Activities		2022	2021
Net income	\$	93,924 \$	93,5
Adjustments to reconcile net income to net cash provided by (used in) operating activities:	Ψ	55,52 <del>4</del> \$	55,5
Provision for credit losses		3,764	(10,3
Amortization of intangible assets		8,833	8,2
Amortization of mortgage servicing rights		2,757	4,2
Amortization of NMTC		4,668	4,3
Depreciation and amortization of premises and equipment		8,035	8,7
Net amortization (accretion) on portfolio loans		2,524	(4,8
Net amortization (accretion) of premium (discount) on investment securities		15,820	17,
Net amortization (accretion) of premium (discount) on time deposits		(318)	(9
Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings		1,152	(-
Impairment of OREO and other repossessed assets		611	
Impairment of fixed assets held for sale		427	
Impairment of mortgage servicing rights		(9)	(!
Impairment of leases		84	(.
Unrealized (gains) losses recognized on equity securities, net		2,376	(2,
(Gain) loss on sales of equity securities, net		(24)	(=,
(Gain) loss on sales of debt securities, net		(28)	(
(Gain) loss on sales of loans, net		(1,777)	(8,
(Gain) loss on sales of OREO		56	(0,
(Gain) loss on sales of premises and equipment		(666)	(1,
(Gain) loss on life insurance proceeds		(000)	(1,
(Increase) decrease in cash surrender value of bank owned life insurance		(2,716)	(2,
Provision for deferred income taxes		(3)	2,
Stock-based compensation		6,721	_, 5,
Mortgage loans originated for sale		(63,986)	(214,
Proceeds from sales of mortgage loans		84,732	244,
(Increase) decrease in other assets		(45,575)	(17,
Increase (decrease) in other liabilities		(3,364)	(23,
t cash provided by (used in) operating activities	\$	118,018 \$	102,
t cash provided by (ased in) operating activities	Ψ	110,010 \$	102,
sh Flows Provided by (Used in) Investing Activities			
Purchases of equity securities	\$	(14,820) \$	(11,
Purchases of debt securities available for sale		(279,831)	(2,048,
Proceeds from sales of equity securities		15,418	7,
Proceeds from sales of debt securities available for sale		_	290,
Proceeds from paydowns and maturities of debt securities held to maturity		51,552	
Proceeds from paydowns and maturities of debt securities available for sale		370,274	641,
Proceeds from the redemption of FHLB stock		225	
Net cash received in (paid for) acquisitions (see Note 2)		_	228,
Net (increase) decrease in loans		(484,701)	114,
Cash paid for premiums on bank-owned life insurance		(101)	(
Proceeds from life insurance		219	3,
Purchases of premises and equipment		(4,006)	(4,
Proceeds from disposition of premises and equipment		4,182	6,
Proceeds from sales of OREO		2,662	1,
et cash provided by (used in) investing activities	\$	(338,927) \$	(769,

# CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (Continued)

(dollars in thousands)

	Ni	ne Months Ended Se	ptember 30,
		2022	2021
Cash Flows Provided by (Used in) Financing Activities			
Net increase (decrease) in deposits	\$	(166,862) \$	816,551
Net change in federal funds purchased and securities sold under agreements to repurchase		(35,542)	48,977
Proceeds from FHLB advances		_	5,000
Repayment of FHLB advances		(5,507)	(4,492)
Proceeds from other borrowings, net of debt issuance costs		98,094	72,500
Repayment of other borrowings		(109,000)	(15,500)
Cash dividends paid		(38,159)	(37,953)
Purchase of treasury stock		(9,912)	(22,038)
Cash paid for withholding taxes on stock-based payments		(878)	(888)
Issuance of treasury stock for ESPP		(271)	361
Common stock issuance costs		—	(150)
Net cash provided by (used in) financing activities	\$	(268,037) \$	862,368
Net increase (decrease) in cash and cash equivalents		(488,946)	195,308
Cash and cash equivalents, beginning of period		836,095	688,537
Cash and cash equivalents, ending of period	\$	347,149 \$	883,845
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION			
Cash payments for:			
Interest	\$	19,465 \$	16,257
Income taxes		30,506	19,586
Non-cash investing and financing activities:			
OREO acquired in settlement of loans		132	228
Transfer of debt securities available for sale to held to maturity		985,199	_

See accompanying notes to unaudited consolidated financial statements.

#### **Note 1: Significant Accounting Policies**

#### Nature of Operations

First Busey Corporation, a Nevada corporation organized in 1980, is a \$12.5 billion financial holding company headquartered in Champaign, Illinois. Our common stock is traded on The Nasdaq Global Select Market under the symbol "BUSE."

The Company operates and reports its business in three segments: Banking, FirsTech, and Wealth Management.

#### **Banking**

The Banking operating segment provides a full range of banking services to individual and corporate customers through the Company's wholly-owned bank subsidiary, Busey Bank, with 58 banking centers in Illinois; the St. Louis, Missouri metropolitan area; southwest Florida; and Indianapolis, Indiana.

#### **FirsTech**

The FirsTech operating segment provides comprehensive and innovative payment technology solutions that include, but are not limited to, text-based mobile bill pay; electronic payment concentration delivered to Automated Clearing House networks, money management, and credit card networks; walk-in payment processing for customers at retail pay agents; customer service payments made over a telephone; direct debit services; and lockbox remittance processing for customers to make payments by mail. FirsTech also provides additional tools to help clients with billing, reconciliation, bill reminders, and treasury services.

#### Wealth Management

The Wealth Management operating segment provides a full range of asset management, investment, brokerage, fiduciary, philanthropic advisory, tax preparation, and farm management services to individuals, businesses, and foundations.

### **Basis of Financial Statement Presentation**

These unaudited consolidated financial statements and related notes should be read in conjunction with the audited consolidated financial statements included in our 2021 Annual Report. These interim unaudited consolidated financial statements serve to update our 2021 Annual Report and may not include all information and notes necessary to constitute a complete set of financial statements.

We prepared these unaudited consolidated financial statements in conformity with GAAP. We have eliminated intercompany accounts and transactions. We have also reclassified certain prior year amounts to conform to the current period presentation. These reclassifications did not have a material impact on our consolidated financial condition or results of operations.

In our opinion, the unaudited consolidated financial statements reflect all normal, recurring adjustments needed to present fairly our results for the interim periods. The results of operations for interim periods are not necessarily indicative of the results that may be expected for the full year or any other interim period.

#### Use of Estimates

In preparing the accompanying unaudited consolidated financial statements in conformity with GAAP, the Company's management is required to make estimates and assumptions that affect the amounts reported in the financial statements and the disclosures provided. Actual results could differ from those estimates. Material estimates which are particularly susceptible to significant change in the near term relate to the fair value of debt securities available for sale, fair value of assets acquired and liabilities assumed in business combinations, goodwill, income taxes, and the determination of the ACL.



#### **Change in Accounting Principle**

Effective January 1, 2022, the Company elected to account for all newly originated loans held for sale at LOCOM. Prior to this change, the Company accounted for loans held for sale at fair value. This change did not have a material impact on our results of operations during the three or nine months ended September 30, 2022.

#### Impact of Recently Adopted Accounting Standards

ASU 2021-10 "*Government Assistance (Topic 832): Disclosures by Business Entities about Government Assistance*" establishes disclosure requirements for transactions with a government that have been accounted for by analogizing to a grant or contribution accounting model. Disclosures required under this standard include 1) the types of transactions, 2) the accounting for those transactions, and 3) the effect of those transactions on the consolidated financial statements. This update was effective for annual periods beginning January 1, 2022, and applies prospectively to all transactions within the scope of the amendments that are reflected in financial statements at the date of initial application and new transactions that are entered into after the date of initial application. Adoption of this standard did not have a material impact on First Busey's financial position or results of operations.

ASU 2021-05 "*Leases (Topic 842): Lessors—Certain Leases with Variable Lease Payments*" amends the lessor's classification of certain leases under ASC Topic 842. Under this updated guidance, leases that would otherwise be classified as a sales-type or direct financing lease must be classified by a lessor as an operating lease when the following conditions are met: 1) the contract includes variable lease payments that do not depend on an index or rate and 2) classification as a sales-type or direct financing lease would result in recognition of a selling loss at lease commencement. This guidance was effective for First Busey beginning January 1, 2022, and was applied on a prospective basis. Adoption of this standard did not have a material impact on the Company's financial position or results of operations.

ASU 2021-04 "Earnings Per Share (Topic 260), Debt—Modifications and Extinguishments (Subtopic 470-50), Compensation—Stock Compensation (Topic 718), and Derivatives and Hedging—Contracts in Entity's Own Equity (Subtopic 815-40): Issuer's Accounting for Certain Modifications or Exchanges of Freestanding Equity-Classified Written Call Options" clarifies how an issuer should account for modifications or exchanges of equity-classified written call options (i.e. a warrant to purchase the issuer's common stock). This accounting standard requires the issuer to treat a modification of an equity-classified warrant that does not cause the warrant to become liability-classified as an exchange of the original warrant for a new warrant. This guidance applies whether the modification is structured as an amendment to the terms and conditions of the warrant or as termination of the original warrant and issuance of a new warrant. This guidance was effective for First Busey beginning January 1, 2022, and was applied on a prospective basis. Adoption of this standard did not have a material impact on the Company's financial position or results of operations.

#### **Recently Issued Accounting Standards**

ASU 2022-03 "*Fair Value Measurements (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions*" clarifies that contractual restrictions on the sale of equity securities are not considered in measuring the fair value of those equity securities, and further that contractual sale restrictions cannot be recognized and measured as a separate unit of account. This standard applies prospectively, and is effective for First Busey beginning January 1, 2024. Early adoption is permitted. First Busey is currently evaluating the potential effect on the Company's financial position and results of operations.

ASU 2022-02 "*Financial Instruments*—*Credit Losses (Topic 326): Troubled Debt Restructurings and Vintage Disclosures*" eliminates the TDR accounting model for creditors that have already adopted CECL. In lieu of the TDR accounting model, loan refinancing and restructuring guidance in ASC Subtopic 310-20 "Investments—Debt Securities" will apply to all loan modifications, including those made for borrowers experiencing financial difficulty. This standard also enhances disclosure requirements related to certain loan modifications. Additionally, this standard introduces new requirements to disclose gross write-off information in the vintage disclosures of financing receivables by credit quality indicator and class of financing receivable by year of origination. This standard applies prospectively. For the transition method related to the recognition and measurement of TDRs, there is an option to apply a modified retrospective transition method, resulting in a cumulative-effect adjustment to retained earnings in the period of adoption. This standard is effective for First Busey beginning January 1, 2023. Early adoption is permitted. First Busey is currently evaluating the potential effect on the Company's financial position and results of operations.

ASU 2022-01 "Derivatives and Hedging (Topic 815): Fair Value Hedging—Portfolio Layer Method" replaces the current last-of-layer hedge accounting method with an expanded portfolio layer method that permits multiple hedged layers of a single closed portfolio. The scope of the portfolio layer method is also expanded to include non-prepayable financial assets. This update also provides additional guidance on the accounting for and disclosure of hedge basis adjustments that are applicable to the portfolio. Amendments related to hedge basis adjustments which are included in the closed portfolio. Amendments related to hedge basis adjustments which are included in this standard apply on a modified retrospective basis by means of a cumulative-effect adjustment to the opening balance of retained earnings on the initial application date. Amendments related to disclosure which are included in this standard may be applied on a prospective basis from the initial application date, or on a retrospective basis to each prior period presented after the date of adoption of the amendments in ASU 2017-12 "Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities." This standard is effective for First Busey beginning January 1, 2023, and may be early adopted. First Busey is currently evaluating the potential effect on the Company's financial position and results of operations.

ASU 2021-08 "Business Combinations (Topic 805): Accounting for Contract Assets and Contract Liabilities from Contracts with Customers" requires measurement and recognition in accordance with ASC Topic 606 "Revenue from Contracts with Customers" for contract assets and contract liabilities acquired in a business combination. This update is effective for First Busey beginning January 1, 2023, and may be adopted early. This standard applies prospectively to all business combinations that occur on or after the date it is adopted and, if applicable, retrospectively to all business combinations for which the acquisition date occurs on or after the beginning of the fiscal year that includes the interim period of early application. First Busey is currently evaluating the potential effect on the Company's financial position and results of operations.

# COVID-19

Throughout the COVID-19 pandemic, First Busey operated as an essential community resource, providing approximately \$1.1 billion in payroll assistance for small businesses and select nonprofits through low-interest, 100% government-guaranteed loans as part of the PPP. First Busey had \$1.5 million in PPP loans outstanding, with an amortized cost of \$1.4 million, as of September 30, 2022. In comparison, First Busey had \$76.9 million in PPP loans outstanding, with an amortized cost of \$75.0 million, as of December 31, 2021.

#### Subsequent Events

The Company has evaluated subsequent events for potential recognition and/or disclosure through the date the unaudited consolidated financial statements included in this Quarterly Report were issued. Early in the fourth quarter of 2022, we implemented a targeted restructuring and efficiency optimization plan that is expected to generate annual salary and benefits savings of \$4.0 million to \$4.4 million. We also expect to incur one-time severance-related costs associated with this initiative of \$1.1 million to \$1.3 million, most of which are expected to be realized in the fourth quarter of 2022. We expect to largely reinvest the anticipated savings to support ongoing growth initiatives across our franchise over the next several quarters. Other than this item, there were no significant subsequent events for the quarter ended September 30, 2022, through the filing date of these unaudited consolidated financial statements.

# Note 2: Acquisitions

#### Cummins-American Corp.

Effective May 31, 2021, the Company completed its acquisition of CAC, the holding company for GSB. The partnership enhanced the Company's existing deposit, commercial banking, and wealth management presence in the Chicago-Naperville-Elgin, IL-IN-WI Metropolitan Statistical Area. GSB's results of operations were included in the Company's results of operations beginning June 1, 2021. First Busey operated GSB as a separate banking subsidiary until August 14, 2021, when it was merged with and into Busey Bank. At that time, all GSB banking centers became branches of Busey Bank.

Under the terms of the definitive agreement, each share of CAC common stock issued and outstanding as of the effective date was converted into the right to receive 444.4783 shares of First Busey common stock and \$14,173.96 in cash, which reflects adjustments made to the cash consideration in accordance with the terms of the definitive agreement. The fair value of the common shares of First Busey issued as part of the consideration paid to the holders of CAC common stock was determined on the basis of the closing price of First Busey's common stock on May 28, 2021, the last trading day immediately preceding the acquisition date of May 31, 2021. As additional consideration provided to CAC's shareholders in the merger, CAC paid a special dividend to its shareholders in the amount of \$60.0 million, or \$12,087.58 per share of CAC common stock, on May 28, 2021.

This transaction was accounted for using the acquisition method of accounting and, accordingly, assets acquired, liabilities assumed, and consideration exchanged was recorded at estimated fair values on the date of acquisition. Fair values were subject to refinement for up to one year after the closing date, as additional information regarding the closing date fair values became available, and were final as of May 31, 2022. The Company did not record any fair value adjustments during 2022.

As the total consideration paid for CAC exceeded the estimated fair value of net assets acquired, goodwill of \$6.3 million was recorded as a result of the acquisition. The amount of goodwill recognized as a result of this transaction was fully tax deductible for federal income tax purposes in accordance with the Company's election pursuant to Section 338(h)(10) of the Internal Revenue Code. Goodwill recorded for this transaction reflects synergies expected from the acquisition and expansion within the Chicago-Naperville-Elgin, IL-IN-WI Metropolitan Statistical Area, and was assigned to the Banking operating segment.

During the three months ended September 30, 2022, First Busey did not incur any pre-tax acquisition expenses related to the acquisition of CAC. During the nine months ended September 30, 2022, First Busey incurred \$0.8 million in pre-tax acquisition expenses related to the acquisition of CAC, comprised primarily of compensation expense and data processing expense.

Fair values of the assets acquired and liabilities assumed, as well as the fair value of consideration transferred, were as follows (dollars in thousands):

	CAC May 31, 2021
Assets acquired	
Cash and cash equivalents	\$ 298,637
Securities	702,367
Portfolio loans, net of ACL	430,470
Premises and equipment	17,034
Other intangible assets	17,340
Mortgage servicing rights	629
Other assets	 8,176
Total assets acquired	1,474,653
Liabilities assumed	
Deposits	1,315,671
Other borrowings	16,651
Other liabilities	 19,205
Total liabilities assumed	1,351,527
Net assets acquired	\$ 123,126
Consideration paid:	
Cash	\$ 70,358
Common stock	59,105
Total consideration paid	\$ 129,463
Goodwill	\$ 6,337

The fair value of PCD financial assets was \$60.5 million on the date of acquisition. Gross contractual amounts receivable relating to the PCD financial assets was \$65.2 million. The Company estimated, on the date of acquisition, that \$4.2 million of the contractual cash flows specific to the PCD financial assets will not be collected.

# **Note 3: Debt Securities**

The tables below provide the amortized cost, unrealized gains and losses, and fair values of debt securities summarized by major category (*dollars in thousands*):

				As of Septer	nber	30, 2022	
		Amortized		Unre	Fair		
	Cost			Gross Gains		Gross Losses	Value
Debt securities available for sale							
U.S. Treasury securities	\$	145,495	\$		\$	(4,653)	\$ 140,842
Obligations of U.S. government corporations and agencies		25,287		4		(358)	24,933
Obligations of states and political subdivisions		298,653		35		(27,853)	270,835
Asset-backed securities		490,076		—		(23,552)	466,524
Commercial mortgage-backed securities		98,719		—		(10,968)	87,751
Residential mortgage-backed securities		1,538,308		1		(233,995)	1,304,314
Corporate debt securities		279,310		20		(27,488)	251,842
Total debt securities available for sale	\$	2,875,848	\$	60	\$	(328,867)	\$ 2,547,041
Debt securities held to maturity							
Commercial mortgage-backed securities	\$	486,116	\$	_	\$	(60,341)	\$ 425,775
Residential mortgage-backed securities		450,212				(67,102)	383,110
Total debt securities held to maturity	\$	936,328	\$	_	\$	(127,443)	\$ 808,885

				As of Decen	ıber	31, 2021	
	Amortized Cost			Unre	Fair		
				Gross Gains		Gross Losses	Value
Debt securities available for sale							
U.S. Treasury securities	\$	166,768	\$	41	\$	(1,047)	\$ 165,762
Obligations of U.S. government corporations and agencies		37,579		891			38,470
Obligations of states and political subdivisions		300,602		7,760		(1,493)	306,869
Asset-backed securities		492,055		295		(164)	492,186
Commercial mortgage-backed securities		625,339		3,425		(13,766)	614,998
Residential mortgage-backed securities		2,095,104		8,889		(34,680)	2,069,313
Corporate debt securities		296,076		1,081		(3,504)	293,653
Total debt securities available for sale	\$	4,013,523	\$	22,382	\$	(54,654)	\$ 3,981,251



### Maturities of debt securities

Amortized cost and fair value of debt securities, by contractual maturity or pre-refunded date, are shown below. Mortgages underlying mortgage-backed securities and asset-backed securities may be called or prepaid; therefore, actual maturities could differ from the contractual maturities. All mortgage-backed securities were issued by U.S. government corporations and agencies (*dollars in thousands*):

	As of September 30, 2022			
	 Amortized Cost		Fair Value	
Debt securities available for sale				
Due in one year or less	\$ 176,516	\$	174,227	
Due after one year through five years	410,372		379,095	
Due after five years through ten years	353,968		319,381	
Due after ten years	1,934,992		1,674,338	
Debt securities available for sale	\$ 2,875,848	\$	2,547,041	
Debt securities held to maturity				
Due after one year through five years	46,961		43,738	

Debt securities held to maturity	\$ 936,328	\$ 808,885
Due after ten years	823,851	706,801
Due after five years through ten years	65,516	58,346
Due after one year through five years	46,961	43,/38

# Gains and losses on debt securities

Realized gains and losses related to sales and calls of debt securities available for sale are summarized as follows (dollars in thousands):

	Three M	Ionths End	led Septer	nber 30,	Nine Months Ended September 30,					
	2022 2021				2022		2021			
Realized gains and losses on debt securities										
Gross gains on debt securities	\$		\$	—	\$ 114	\$	524			
Gross (losses) on debt securities		(74)		(5)	(86)		(410)			
Realized net gains (losses) on debt securities <sup>1</sup>	\$	(74)	\$	(5)	\$ 28	\$	114			

1. Net gains (losses) on sales of securities reported in the unaudited Consolidated Statements of Income include sales of equity securities, excluded in this table.

Debt securities with carrying amounts of \$675.8 million on September 30, 2022, and \$708.9 million on December 31, 2021, were pledged as collateral for public deposits, securities sold under agreements to repurchase, and for other purposes as required.



# Debt securities in an unrealized loss position

The following information pertains to debt securities with gross unrealized losses, aggregated by investment category and the length of time that individual securities have been in a continuous loss position (*dollars in thousands*):

				As of Septer	nber	30, 2022			
	 Less than	12 m	onths	12 month	s or	more	Т	otal	
	 Fair Value		Unrealized Losses	 Fair Value		Unrealized Losses	 Fair Value		Unrealized Losses
Debt securities available for sale									
U.S. Treasury securities	\$ 2,067	\$	(5)	\$ 138,775	\$	(4,648)	\$ 140,842	\$	(4,653)
Obligations of U.S. government corporations and agencies	21,629		(358)	_		_	21,629		(358)
Obligations of states and political subdivisions	220,960		(20,029)	41,779		(7,824)	262,739		(27,853)
Asset-backed securities	441,896		(21,681)	24,628		(1,871)	466,524		(23,552)
Commercial mortgage-backed securities	74,334		(8,761)	13,417		(2,207)	87,751		(10,968)
Residential mortgage-backed securities	557,046		(72,807)	747,141		(161,188)	1,304,187		(233,995)
Corporate debt securities	75,608		(9,426)	173,266		(18,062)	248,874		(27,488)
Debt securities available for sale with gross unrealized losses	\$ 1,393,540	\$	(133,067)	\$ 1,139,006	\$	(195,800)	\$ 2,532,546	\$	(328,867)
Debt securities held to maturity									
Commercial mortgage-backed securities	\$ 109,085	\$	(15,592)	\$ 316,690	\$	(44,749)	\$ 425,775	\$	(60,341)
Residential mortgage-backed securities	162,575		(29,243)	220,535		(37,859)	383,110		(67,102)
Debt securities held to maturity with gross unrealized losses	\$ 271,660	\$	(44,835)	\$ 537,225	\$	(82,608)	\$ 808,885	\$	(127,443)

	As of December 31, 2021										
	 Less than 12 months 12 months or more								To	tal	
	 Fair Value		Unrealized Losses	Fair Value		Unrealized Losses		d Fair Value			Unrealized Losses
Debt securities available for sale											
U.S. Treasury securities	\$ 163,653	\$	(1,047)	\$	_	\$	—	\$	163,653	\$	(1,047)
Obligations of states and political subdivisions	92,680		(1,493)		_		_		92,680		(1,493)
Asset-backed securities	89,983		(164)		_		_		89,983		(164)
Commercial mortgage-backed securities	389,078		(10,186)		85,905		(3,580)		474,983		(13,766)
Residential mortgage-backed securities	1,700,187		(33,453)		20,538		(1,227)		1,720,725		(34,680)
Corporate debt securities	241,153		(3,504)		_		—		241,153		(3,504)
Debt securities available for sale with gross unrealized losses	\$ 2,676,734	\$	(49,847)	\$	106,443	\$	(4,807)	\$	2,783,177	\$	(54,654)

Additional information about debt securities in an unrealized loss position is presented in the tables below (dollars in thousands):

	As of September 30, 2022										
	А	vailable for Sale		Held to Maturity		Total					
Debt securities with gross unrealized losses, fair value	\$	2,532,546	\$	808,885	\$	3,341,431					
Gross unrealized losses on debt securities	\$	328,867	\$	127,443	\$	456,310					
Ratio of gross unrealized losses to debt securities with gross unrealized losses		13.0 %	ó	15.8 %		13.7 %					
Count of debt securities		1,145		55		1,200					
Count of debt securities in an unrealized loss position		1,109		55		1,164					

	A	vailable for Sale	Helo	l to Maturity	Total
Debt securities with gross unrealized losses, fair value	\$	2,783,177	\$	_	\$ 2,783,177
Gross unrealized losses on debt securities	\$	54,654	\$		\$ 54,654
Ratio of gross unrealized losses to debt securities with gross unrealized losses		2.0 %	, D	_	2.0 %
Count of debt securities		1,252		_	1,252
Count of debt securities in an unrealized loss position		373			373

Unrealized losses were related to changes in market interest rates and market conditions that do not represent credit-related impairments. The Company does not intend to sell securities that are in an unrealized loss position, and it is more likely than not that the Company will recover the amortized cost prior to being required to sell the debt securities. Full collection of the amounts due according to the contractual terms of the debt securities is expected; therefore, no ACL was recorded in relation to debt securities, and the impairment related to noncredit factors is recognized in AOCI, net of applicable taxes. As of September 30, 2022, the Company did not hold general obligation bonds of any single issuer, the aggregate of which exceeded 10% of the Company's stockholders' equity.

#### Note 4: Portfolio Loans

#### Loan Categories

The Company's lending can be summarized into five primary categories: commercial loans, commercial real estate loans, real estate construction loans, retail real estate loans, and retail other loans. Distributions of the loan portfolio by loan category were as follows (*dollars in thousands*):

ember 31, 2021
1,943,886
3,119,807
385,996
1,512,976
226,333
7,188,998
(87,887)
7,101,111

Net deferred loan origination costs included in the balances above were \$13.7 million as of September 30, 2022, compared to \$9.0 million as of December 31, 2021. Net accretable purchase accounting adjustments included in the balances above reduced loans by \$6.4 million as of September 30, 2022, and \$8.8 million as of December 31, 2021. Commercial balances include loans originated under the PPP with an amortized cost of \$1.4 million as of September 30, 2022, and \$75.0 million as of December 31, 2021.

There were no retail real estate loans purchased during the three or nine months ended September 30, 2022. There were also no retail real estate loans purchased during the three months ended September 30, 2021. The Company purchased \$32.2 million of retail real estate loans during the nine months ended September 30, 2021.

# **Risk Grading**

The Company utilizes a loan grading scale to assign a risk grade to all of its loans. A description of the general characteristics of each grade is as follows:

- *Pass* This category includes loans that are all considered acceptable credits, ranging from investment or near investment grade, to loans made to borrowers who exhibit credit fundamentals that meet or exceed industry standards.
- Watch This category includes loans that warrant a higher-than-average level of monitoring to ensure that weaknesses do not cause the inability of
  the credit to perform as expected. These loans are not necessarily a problem due to other inherent strengths of the credit, such as guarantor
  strength, but have above average concern and monitoring.
- Special mention This category is for "Other Assets Specially Mentioned" loans that have potential weaknesses, which may, if not checked or corrected, weaken the asset or inadequately protect the Company's credit position at some future date.
- Substandard This category includes "Substandard" loans, determined in accordance with regulatory guidelines, for which the accrual of interest
  has not been stopped. Assets so classified must have a well-defined weakness or weaknesses that jeopardize the liquidation of the debt. They are
  characterized by the distinct possibility that the Company will sustain some loss if the deficiencies are not corrected.
- Substandard non-accrual This category includes loans that have all the characteristics of a "Substandard" loan with additional factors that make collection in full highly questionable and improbable. Such loans are placed on non-accrual status and may be dependent on collateral with a value that is difficult to determine.



All loans are graded at their inception. Commercial lending relationships that are \$1.0 million or less are usually processed through an expedited underwriting process. Most commercial loans greater than \$1.0 million are included in a portfolio review at least annually. Commercial loans greater than \$0.35 million that have a grading of special mention or worse are typically reviewed on a quarterly basis. Interim reviews may take place if circumstances of the borrower warrant a more frequent review.

The following table is a summary of risk grades segregated by category of portfolio loans (dollars in thousands):

				As of Septer	nber	30, 2022		
	 Pass Watch			Special Mention		Substandard	Substandard Non-accrual	Total
Portfolio loans	 			 				
Commercial	\$ 1,707,528	\$	135,254	\$ 58,189	\$	38,695	\$ 6,227	\$ 1,945,893
Commercial real estate	2,889,804		299,638	42,728		40,722	5,792	3,278,684
Real estate construction	475,099		22,011	2		2,400	48	499,560
Retail real estate	1,625,702		8,601	2,087		3,469	3,240	1,643,099
Retail other	302,760		—	—		—	118	302,878
Total portfolio loans	\$ 7,000,893	\$	465,504	\$ 103,006	\$	85,286	\$ 15,425	\$ 7,670,114

				As of Decen	nber	31, 2021		
	 Pass Watch			Special Mention		Substandard	Substandard Non-accrual	Total
Portfolio loans								
Commercial	\$ 1,747,756	\$	93,582	\$ 69,427	\$	26,117	\$ 7,004	\$ 1,943,886
Commercial real estate	2,682,441		343,304	49,695		38,394	5,973	3,119,807
Real estate construction	369,797		13,793	6		2,400	—	385,996
Retail real estate	1,491,845		12,374	1,992		3,867	2,898	1,512,976
Retail other	226,262		—			—	71	226,333
Total portfolio loans	\$ 6,518,101	\$	463,053	\$ 121,120	\$	70,778	\$ 15,946	\$ 7,188,998

Risk grades of portfolio loans, further sorted by origination year are as follows (dollars in thousands):

	As of September 30, 2022															
	Term Loans Amortized Cost Basis by Origination Year Revolving												Revolving			
Risk Grade Ratings		2022		2021		2020		2019		2018		Prior		Loans		Total
Commercial																
Pass	\$	403,643	\$	315,433	\$	145,695	\$	60,284	\$	53,197	\$	149,627	\$	579,649	\$	1,707,528
Watch		27,665		18,423		4,263		8,372		1,404		3,144		71,983		135,254
Special Mention		1,772		691		1,325		1,078		3,102		17,538		32,683		58,189
Substandard		9,075		1,292		695		6,999		433		5,402		14,799		38,695
Substandard non-accrual		_		3,586		306		137				198		2,000		6,227
Total commercial		442,155		339,425		152,284		76,870		58,136		175,909		701,114	_	1,945,893
Commercial real estate																
Pass		765,398		880,522		501,085		332,768		171,177		222,947		15,907		2,889,804
Watch		69,877		44,756		50,799		95,446		18,821		13,338		6,601		299,638
Special Mention		3,010		4,737		15,598		1,517		6,994		10,872		_		42,728
Substandard		14,349		12,681		497		1,841		10,412		942		_		40,722
Substandard non-accrual		_		4,092		41		_		1,650		9		_		5,792
Total commercial real estate		852,634		946,788		568,020		431,572		209,054		248,108		22,508		3,278,684
Real estate construction																
Pass		176,071		191,006		84,748		1,570		2,012		1,949		17,743		475,099
Watch		3,100		3,666		3,269		10,533		_		1,443		_		22,011
Special Mention		_		_		_		2		_		_		_		2
Substandard		2,400		_		_				_		_		_		2,400
Substandard non-accrual		_		_		48		_		_		_		_		48
Total real estate construction		181,571		194,672		88,065		12,105		2,012		3,392		17,743		499,560
Retail real estate																
Pass		344,033		464,066		180,543		79,304		58,925		281,430		217,401		1,625,702
Watch		2,881		1,163		1,875		1,469		1,146		67				8,601
Special Mention		148		1,864										75		2,087
Substandard				1,163		207		82		142		1,868		7		3,469
Substandard non-accrual				150		110				390		1,985		605		3,240
Total retail real estate		347,062		468,406		182,735		80,855		60,603		285,350		218,088		1,643,099
Retail other																
Pass		121,375		47,136		14,999		15,909		7,677		2,124		93,540		302,760
Substandard non-accrual		14		89		3				10		2				118
Total retail other		121,389	_	47,225	_	15,002	_	15,909		7,687	_	2,126	_	93,540	_	302,878
Total portfolio loans	\$	1,944,811	\$	1,996,516	\$	1,006,106	\$	617,311	\$	337,492	\$	714,885	\$	1,052,993	\$	7,670,114

	As of December 31, 2021															
	Term Loans Amortized Cost Basis by Origination Year     2021   2020   2010   2012   Dirigination													Revolving		
Risk Grade Ratings		2021		2020		2019		2018		2017		Prior		Loans		Total
Commercial																
Pass	\$	- , -	\$	228,811	\$	107,877	\$	84,873	\$	74,351	\$	122,418	\$		\$	1,747,756
Watch		13,847		5,913		14,274		5,060		1,361		2,866		50,261		93,582
Special Mention		7,062		898		5,961		4,025		6,790		11,845		32,846		69,427
Substandard		3,595		3,362		3,136		1,855		1,125		5,459		7,585		26,117
Substandard non-accrual		4,126		364		142		_		320		52		2,000		7,004
Total commercial		541,359		239,348		131,390		95,813		83,947		142,640		709,389		1,943,886
Commercial real estate																
Pass		969,548		637,550		425,850		235,928		200,373		198,002		15,190		2,682,441
Watch		51,560		38,820		123,324		48,088		46,761		32,608		2,143		343,304
Special Mention		9,542		7,060		6,585		10,098		6,357		9,870		183		49,695
Substandard		21,002		3,781		1,218		11,451		521		421		_		38,394
Substandard non-accrual		112		181		359		1,893		3,407		21		_		5,973
Total commercial real estate		1,051,764		687,392		557,336		307,458		257,419		240,922		17,516		3,119,807
Real estate construction																
Pass		202,082		123,491		31,927		3,155		738		1,223		7,181		369,797
Watch		7.886		4,159		54				1,574		120				13,793
Special Mention				, 		6		_		_		_		_		6
Substandard		_		2,400		_		_		_		_		_		2,400
Total real estate construction		209,968		130,050		31,987		3,155		2,312		1,343		7,181	_	385,996
Retail real estate																
Pass		523,541		215,068		96,617		79,158		82,478		281,737		213,246		1,491,845
Watch		4,100		2,460		1,780		1,312		343		150		2,229		12,374
Special Mention		1,965		2,400		1,700		1,512		545		150		2,229		1,992
Substandard		1,369		232		12		71		165		1,687		331		3,867
Substandard non-accrual		235		63		14		16		227		1,705		652		2,898
Total retail real estate		531,210		217,850		98,409		80,557		83,213		285,279		216,458		1,512,976
		551,210		217,030		90,409		00,337		03,213		203,279		210,430		1,312,970
Retail other																
Pass		59,366		22,305		26,126		16,189		7,180		1,326		93,770		226,262
Substandard non-accrual		34		10				14		13						71
Total retail other		59,400		22,315		26,126		16,203	_	7,193		1,326		93,770		226,333
Total portfolio loans	\$	2,393,701	\$	1,296,955	\$	845,248	\$	503,186	\$	434,084	\$	671,510	\$	1,044,314	\$	7,188,998

### Past Due and Non-accrual Loans

An analysis of the amortized cost basis of portfolio loans that are past due and still accruing, or on a non-accrual status, is as follows (dollars in thousands):

	As of September 30, 2022										
		L			Non-accrual						
		30-59 Days		60-89 Days	90+Days			Loans			
Past due and non-accrual loans											
Commercial	\$	19	\$	45	\$	625	\$	6,227			
Commercial real estate		411		—		349		5,792			
Real estate construction		—		—		—		48			
Retail real estate		3,734		1,831		255		3,240			
Retail other		262		5		—		118			
Total past due and non-accrual loans	\$	4,426	\$	1,881	\$	1,229	\$	15,425			

		As of December 31, 2021											
		L			Non-accrual								
	3	0-59 Days	60-89 Days			90+Days		Loans					
Past due and non-accrual loans													
Commercial	\$	363	\$	10	\$	213	\$	7,004					
Commercial real estate		151		441				5,973					
Real estate construction		56		—		—		_					
Retail real estate		3,312		1,830		693		2,898					
Retail other		82		16		—		71					
Total past due and non-accrual loans	\$	3,964	\$	2,297	\$	906	\$	15,946					

Gross interest income recorded on 90+ days past due loans, and that would have been recorded on non-accrual loans if they had been accruing interest in accordance with their original terms, was \$0.3 million and \$0.8 million for the three and nine months ended September 30, 2022, respectively. Gross interest income recorded on 90+ days past due loans, and that would have been recorded on non-accrual loans if they had been accruing interest in accordance with their original terms, was \$0.3 million and \$1.2 million for the three and nine months ended September 30, 2021, respectively. The amount of interest collected on those loans and recognized on a cash basis that was included in interest income was insignificant for the three months ended September 30, 2022, and was \$0.4 million for the nine months ended September 30, 2022. The amount of interest collected on those loans and recognized on a cash basis that was included in interest collected on those loans and recognized on a cash basis that was included in interest collected on those loans and recognized on a cash basis that was included in interest collected on those loans and recognized on a cash basis that was included in interest collected on those loans and recognized on a cash basis that was included in interest collected on those loans and recognized on a cash basis that was included in interest collected on those loans and recognized on a cash basis that was included in interest collected on those loans and recognized on a cash basis that was included in interest collected on those loans and recognized on a cash basis that was included in interest collected on those loans and recognized on a cash basis that was included in interest collected on those loans and recognized on a cash basis that was included in interest income was \$0.4 million for the three and nine months ended September 30, 2021.

# **Troubled Debt Restructurings**

TDR loan balances are summarized as follows (dollars in thousands):

	As	s of
	September 30, 2022	December 31, 2021
TDRs		
In compliance with modified terms	\$ 1,940	\$ 1,801
30 – 89 days past due	—	—
Non-performing TDRs	483	551
Total TDRs	\$ 2,423	\$ 2,352

	Three Mo	onths Ended September	30, 2022	Nine Months Ended September 30, 2022								
		Recorded	Investment		Recorded	Investment						
	Number of Contracts	Rate Modification <sup>1</sup>	Payment Modification <sup>1</sup>	Number of Contracts	Rate Modification <sup>1</sup>	Payment Modification <sup>1</sup>						
Commercial		\$ —	\$	1	\$ —	\$ 381						
	Three Me	onths Ended September	30, 2021	Nine M	onths Ended September 3	30, 2021						
		Recorded	Investment		Recorded	Investment						
	Number of Contracts	Rate Modification <sup>1</sup>	Payment Modification <sup>1</sup>	Number of Contracts	Rate Modification <sup>1</sup>	Payment Modification <sup>1</sup>						
Commercial		\$	\$ —	1	\$ 444	\$ —						

Loans that were newly designated as TDRs during the periods presented, are summarized as follows (dollars in thousands):

1. TDRs may include multiple concessions; those that include an interest rate concession and payment concession are shown in the rate modification column.

There were no TDRs entered into during the 12 months ended September 30, 2022, or 2021, that had subsequent defaults during the three or nine months ended September 30, 2022, or 2021. A default occurs when a loan is 90 days or more past due or transferred to non-accrual.

Gross interest income that would have been recorded in the three and nine months ended September 30, 2022, and 2021, if TDRs had performed in accordance with their original terms compared with their modified terms, was insignificant.

#### **Collateral Dependent Loans**

Management's evaluation as to the ultimate collectability of loans includes estimates regarding future cash flows from operations and the value of property, real and personal, pledged as collateral. These estimates are affected by changing economic conditions and the economic prospects of borrowers. Collateral dependent loans are loans in which repayment is expected to be provided solely by the underlying collateral and there are no other available and reliable sources of repayment. Loans are written down to the lower of cost or fair value of underlying collateral, less estimated costs to sell. The Company had \$14.8 million and \$7.9 million of collateral dependent loans secured by real estate or business assets as of September 30, 2022, and December 31, 2021, respectively.

### Foreclosures

As of September 30, 2022, the Company had \$1.0 million of residential real estate in the process of foreclosure. The Company follows Federal Housing Finance Agency guidelines on single-family foreclosures and real estate owned evictions on portfolio loans.

#### Loans Modified Under the CARES Act or Interagency Statement

The CARES Act provided financial institutions the option to temporarily suspend certain requirements under GAAP related to TDRs for a limited period of time to account for the effects of COVID-19. Federal regulatory agencies, in consultation with FASB, also issued an Interagency Statement to encourage financial institutions to work with borrowers affected by COVID-19, and to update guidance which allowed banks to modify loans of customers stressed by COVID-19 without having to classify the loan as a TDR. The Company's TDR loan totals do not include the following modified loans with payment deferrals that fall under the CARES Act or Interagency Statement, which suspended GAAP requirements related to TDR classification (*dollars in thousands*):

	As of Septe	80, 2022	As of Decem	nber 31, 2021		
	Number of Contracts		Recorded Investment	Number of Contracts		Recorded Investment
COVID-19 loan modifications						
Commercial loans:						
Interest-only deferrals	8	3 \$	20,556	32	\$	128,730
Retail loans:						
Mortgage and personal loan deferrals	1	L	99	2		137
Total COVID-19 loans modifications	g	) \$	20,655	34	\$	128,867

#### Loans Evaluated Individually

The Company evaluates loans with disparate risk characteristics on an individual basis. The following tables provide details of loans evaluated individually, segregated by category. The unpaid principal balance represents customer outstanding contractual principal balances excluding any partial charge-offs. Recorded investment represents the amortized cost of customer balances net of any partial charge-offs recognized on the loan. Average recorded investment is calculated using the most recent four quarters (*dollars in thousands*):

	As of September 30, 2022													
		Unpaid			R	ecorded Investment				Average				
		Principal Balance	With No With Allowance Allowance Total					Related Allowance		Recorded Investment				
Loans evaluated individually														
Commercial	\$	9,455	\$	547	\$	5,892	\$	6,439	\$	2,806	\$	7,488		
Commercial real estate		7,497		1,663		4,035		5,698		2,000		5,216		
Real estate construction		255		255		_		255		_		266		
Retail real estate		2,258		2,089		25		2,114		25		2,526		
Total loans evaluated individually	\$	19,465	\$	4,554	\$	9,952	\$	14,506	\$	4,831	\$	15,496		



	As of December 31, 2021										
	 Unpaid			ecorded Investment				Average			
	Principal Balance		With No Allowance		With Allowance		Total	Related Allowance		Recorded Investment	
Loans evaluated individually											
Commercial	\$ 10,247	\$	498	\$	6,490	\$	6,988	\$	3,564	\$	8,791
Commercial real estate	6,456		5,750		—		5,750		—		6,390
Real estate construction	272		272		—		272		_		282
Retail real estate	2,514		2,345		25		2,370		25		4,093
Total loans evaluated individually	\$ 19,489	\$	8,865	\$	6,515	\$	15,380	\$	3,589	\$	19,556

# Allowance for Credit Losses

Management estimates the ACL balance using relevant available information from internal and external sources relating to past events, current conditions, and reasonable and supportable forecasts. Historical credit loss experience provides the basis for the estimation of expected credit losses. The cumulative loss rate used as the basis for the estimate of credit losses is comprised of the Company's historical loss experience beginning in 2010. Due to the continued economic uncertainty in the markets in which the Company operates, in particular the levels of delinquencies, the Company will continue to utilize a forecast period of 12 months with an immediate reversion to historical loss rates beyond this forecast period in its ACL estimate. PPP loans were excluded from the ACL calculation as they are 100% government guaranteed.

The following tables summarize activity in the ACL. Allocation of a portion of the ACL to one category does not preclude its availability to absorb losses in other categories (*dollars in thousands*):

	Three Months Ended September 30, 2022										
	 Commercial		Commercial Real Estate		Real Estate Construction		Retail Real Estate		Retail Other		Total
ACL balance, June 30, 2022	\$ 23,359	\$	37,182	\$	5,669	\$	17,984	\$	4,563	\$	88,757
Provision for credit losses	615		598		216		684		251		2,364
Charged-off	(381)		—				(220)		(218)		(819)
Recoveries	102		19		86		172		41		420
ACL balance, September 30, 2022	\$ 23,695	\$	37,799	\$	5,971	\$	18,620	\$	4,637	\$	90,722

	Nine Months Ended September 30, 2022										
	 Commercial		Commercial Real Estate		Real Estate Construction		Retail Real Estate		Retail Other		Total
ACL balance, December 31, 2021	\$ 23,855	\$	38,249	\$	5,102	\$	17,589	\$	3,092	\$	87,887
Provision for credit losses	123		408		663		826		1,744		3,764
Charged-off	(589)		(1,372)				(253)		(409)		(2,623)
Recoveries	306		514		206		458		210		1,694
ACL balance, September 30, 2022	\$ 23,695	\$	37,799	\$	5,971	\$	18,620	\$	4,637	\$	90,722

	Three Months Ended September 30, 2021										
	 Commercial		Commercial Real Estate		Real Estate Construction		Retail Real Estate		Retail Other		Total
ACL balance, June 30, 2021	\$ 24,356	\$	39,974	\$	7,599	\$	20,505	\$	2,976	\$	95,410
Provision for credit losses	657		(25)		(1,503)		(1,155)		157		(1,869)
Charged-off	(764)		(191)		—		(155)		(98)		(1,208)
Recoveries	157		73		25		157		57		469
ACL balance, September 30, 2021	\$ 24,406	\$	39,831	\$	6,121	\$	19,352	\$	3,092	\$	92,802

	Nine Months Ended September 30, 2021										
	 Commercial		Commercial Real Estate		Real Estate Construction		Retail Real Estate		Retail Other		Total
ACL balance, December 31, 2020	\$ 23,866	\$	46,230	\$	8,193	\$	21,992	\$	767	\$	101,048
Day 1 PCD <sup>1</sup>	3,546		336				129		167		4,178
Provision for credit losses	(1,428)		(6,109)		(2,082)		(3,028)		2,282		(10,365)
Charged-off	(2,026)		(812)		(209)		(315)		(349)		(3,711)
Recoveries	448		186		219		574		225		1,652
ACL balance, September 30, 2021	\$ 24,406	\$	39,831	\$	6,121	\$	19,352	\$	3,092	\$	92,802

1. The Day 1 PCD is attributable to the CAC acquisition in the second quarter of 2021.

The following tables present the ACL and amortized cost of portfolio loans by category (dollars in thousands):

		As of September 30, 2022											
				Portfolio Loans				ACI	Att	ributed to Portfolio L	oan	15	
Collectively Evaluated for Impairment				Individually Evaluated for Impairment		Total		Collectively Evaluated for Impairment	Evaluated for Evaluated for			Total	
Portfolio loan category													
Commercial	\$	1,939,454	\$	6,439	\$	1,945,893	\$	20,889	\$	2,806	\$	23,695	
Commercial real estate		3,272,986		5,698		3,278,684		35,799		2,000		37,799	
Real estate construction		499,305		255		499,560		5,971				5,971	
Retail real estate		1,640,985		2,114		1,643,099		18,595		25		18,620	
Retail other		302,878				302,878		4,637				4,637	
Portfolio loans and related ACL	\$	7,655,608	\$	14,506	\$	7,670,114	\$	85,891	\$	4,831	\$	90,722	

	As of December 31, 2021													
			Portfolio Loans				ACL	Att	ributed to Portfolio I	oans	Total			
	 Collectively Evaluated for Impairment		Individually Evaluated for Impairment		Total		Collectively Evaluated for Impairment		Individually Evaluated for Impairment		Total			
Portfolio loan category														
Commercial	\$ 1,936,898	\$	6,988	\$	1,943,886	\$	20,291	\$	3,564	\$	23,855			
Commercial real estate	3,114,057		5,750		3,119,807		38,249				38,249			
Real estate construction	385,724		272		385,996		5,102		—		5,102			
Retail real estate	1,510,606		2,370		1,512,976		17,564		25		17,589			
Retail other	226,333		—		226,333		3,092		—		3,092			
Portfolio loans and related ACL	\$ 7,173,618	\$	15,380	\$	7,188,998	\$	84,298	\$	3,589	\$	87,887			

# Note 5: Deposits

The composition of deposits is as follows (dollars in thousands):

	As of			
		September 30, 2022		December 31, 2021
Deposits				
Demand deposits, noninterest-bearing	\$	3,628,169	\$	3,670,267
Interest-bearing transaction deposits		2,952,414		2,720,417
Saving deposits and money market deposits		3,220,627		3,442,244
Time deposits		800,187		935,649
Total deposits	\$	10,601,397	\$	10,768,577

Additional information about our deposits is as follows (dollars in thousands):

	As of			
	 September 30, 2022		December 31, 2021	
Brokered savings deposits and money market deposits	\$ 2,006	\$	2,248	
Brokered time deposits	273		266	
Aggregate amount of time deposits with a minimum denomination of \$100,000	379,136		454,649	
Aggregate amount of time deposits with a minimum denomination that meets or exceeds the FDIC insurance limit of \$250,000	103,534		137,449	

Scheduled maturities of time deposits are as follows (dollars in thousands):

	Septe	As of mber 30, 2022
Time deposits by schedule of maturities		
Remainder of 2022	\$	188,332
2023		431,060
2024		126,309
2025		23,078
2026		17,910
2027		12,844
Thereafter		654
Time deposits	\$	800,187

### **Note 6: Borrowings**

#### Securities Sold Under Agreements to Repurchase

Securities sold under agreements to repurchase, which are classified as secured borrowings, generally mature daily. Securities sold under agreements to repurchase are reflected at the amount of cash received in connection with the transaction. The underlying securities are held by the Company's safekeeping agent. The Company may be required to provide additional collateral based on fluctuations in the fair value of the underlying securities. Securities sold under agreements to repurchase were as follows (*dollars in thousands*):

		A	As of	
	5	September 30, 2022		December 31, 2021
Securities sold under agreements to repurchase	\$	234,597	\$	270,139
Weighted average rate for securities sold under agreements to repurchase		0.98 %	, )	0.08 %

#### Term Loan

On May 28, 2021, the Company entered into a Second Amended and Restated Credit Agreement, pursuant to which the Company has access to (i) a \$40.0 million revolving line of credit with a termination date of April 30, 2022, and (ii) a \$60.0 million term loan with a maturity date of May 31, 2026. The loans had an annual interest rate of 1.75% plus the one-month LIBOR rate. On April 30, 2022, the agreement was amended, effecting an extension of the termination date for the revolving line of credit to April 30, 2023, and providing for the transition from a LIBOR-indexed interest rate to a SOFR-indexed interest rate. Under the terms of the amendment, the loans now have an annual interest rate of 1.80% plus the one-month forward-looking term rate based on SOFR.

Proceeds of the term loan were used to fund a part of the cash portion of the merger consideration related to the acquisition of CAC in the second quarter of 2021, and for general corporate purposes. As of September 30, 2022, there was no balance outstanding on the revolving credit facility and a total of \$45.0 million outstanding on the term loan, of which \$12.0 million was short-term and \$33.0 million was long-term. The revolving credit facility incurs a non-usage fee based on any undrawn amounts. Quarterly payments on the term loan reduce the outstanding principal balance by \$3.0 million each quarter.

#### Short-term Borrowings

First Busey's short-term borrowings include loans maturing within one year of the loan origination date, as well as the current portion of long-term debt that is due within 12 months. Short-term borrowings are summarized as follows (*dollars in thousands*):

	А	s of
	September 30, 2022	December 31, 2021
Short-term borrowings		
FHLB advances maturing in less than one year from date of origination, and the current portion of long-term FHLB advances due within 12 months	\$ 4,225	\$ 5,678
Term Loan, current portion due within 12 months	12,000	12,000
Total short-term debt	\$ 16,225	\$ 17,678

Federal funds purchased are short-term borrowings that generally mature between one and 90 days. The Company had no federal funds purchased as of September 30, 2022, or December 31, 2021.

#### Long-term Debt

First Busey's long-term debt consists of loans maturing more than one year from the loan origination date, excluding the current portion that is due within 12 months. Long-term debt is summarized as follows (*dollars in thousands*):

		As of				
	-	ember 30, 2022	D	ecember 31, 2021		
Long-term debt						
Notes payable, FHLB, original maturity of 5 years, collateralized by FHLB deposits, residential and commercial real estate loans and FHLB stock	\$		\$	4,056		
Term Loan		33,000		42,000		
Total long-term debt	\$	33,000	\$	46,056		

As of December 31, 2021, funds borrowed from the FHLB, listed above, consisted of one variable-rate note maturing in May 2023, with an interest rate of 3.04%. This note became due within 12 months during the second quarter of 2022, and the balance is now fully reflected in short-term borrowings.

#### Senior and Subordinated Notes

On May 25, 2017, the Company issued \$40.0 million of 3.75% senior notes that matured and were redeemed on May 25, 2022. Additionally, on May 25, 2017, the Company issued \$60.0 million of fixed-to-floating rate subordinated notes that were scheduled to mature on May 25, 2027, with an optional redemption in whole or in part on any interest payment date on or after May 25, 2022. The Company redeemed all outstanding \$60.0 million fixed-to-floating rate subordinated notes during the third quarter of 2022. At the time of redemption, the redeemed subordinated notes carried interest at a floating rate of 3-month LIBOR plus 2.919%.

On June 1, 2020, the Company issued \$125.0 million of fixed-to-floating rate subordinated notes that mature on June 1, 2030. The subordinated notes, which qualify as Tier 2 capital for First Busey, bear interest at an annual rate of 5.25% for the first five years after issuance and thereafter bear interest at a floating rate equal to a three-month benchmark rate plus a spread of 5.11%, as calculated on each applicable determination date. The subordinated notes are payable semi-annually on each June 1 and December 1 during the five-year fixed-term, and thereafter on March 1, June 1, September 1, and December 1 of each year, commencing on September 1, 2025. The subordinated notes have an optional redemption in whole or in part on any interest payment date on or after June 1, 2025. The subordinated notes are unsecured obligations of the Company.

On June 2, 2022, the Company issued \$100.0 million aggregate principal amount of 5.000% fixed-to-floating rate subordinated notes maturing June 15, 2032, which qualify as Tier 2 Capital for regulatory purposes. The price to the public for the subordinated notes was 100% of the principal amount of the subordinated notes. Interest on the subordinated notes will accrue at a rate equal to (i) 5.000% per annum from the original issue date to, but excluding, June 15, 2027, payable semiannually in arrears, and (ii) a floating rate per annum equal to a benchmark rate, which is expected to be the Three-Month Term SOFR (as defined in the subordinated notes), plus a spread of 252 basis points from and including, June 15, 2027, payable quarterly in arrears. The subordinated notes have an optional redemption in whole or in part on any interest payment date on or after June 15, 2027.

Unamortized debt issuance costs related to senior notes and subordinated notes are presented in the following table (dollars in thousands):

		As of				
	September 30, 2022			December 31, 2021		
Unamortized debt issuance costs						
Senior notes issued in 2017	\$	—	\$	56		
Subordinated notes issued in 2017				549		
Subordinated notes issued in 2020		1,337		1,678		
Subordinated notes issued in 2022		1,828				
Total unamortized debt issuance costs	\$	3,165	\$	2,283		

## **Note 7: Regulatory Capital**

The Company and its subsidiary bank are subject to various regulatory capital requirements administered by federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory—and possibly additional discretionary—actions by regulators that, if undertaken, could have a direct material effect on the Company's consolidated financial statements. Capital amounts and classification also are subject to qualitative judgments by regulators about components, risk weightings, and other factors.

Banking regulations identify five capital categories for insured depository institutions: well capitalized, adequately capitalized, undercapitalized, significantly undercapitalized, and critically undercapitalized. As of September 30, 2022, and December 31, 2021, all capital ratios of the Company and its subsidiary bank exceeded well capitalized levels under the applicable regulatory capital adequacy guidelines. Management believes that no events or changes have occurred subsequent to September 30, 2022, that would change this designation.

#### **Current Expected Credit Loss Model**

On March 27, 2020, the FDIC and other federal banking agencies published an interim final rule that provides those banking organizations adopting CECL during 2020 with the option to delay for two years the estimated impact of CECL on regulatory capital and to phase in the aggregate impact of the deferral on regulatory capital over a subsequent three-year period. On August 26, 2020, the CECL final rule was finalized and was substantially similar to the interim final rule. Under this final rule, because the Company has elected to use the deferral option, the regulatory capital impact of our transition adjustments recorded on January 1, 2020, arising from the adoption of CECL was deferred for two years, until January 1, 2022. In addition, 25 percent of the ongoing impact of CECL on our ACL, retained earnings, and average total consolidated assets from January 1, 2020, through the end of the two-year deferral period, each as reported for regulatory capital purposes, has been added to the deferred transition amounts ("adjusted transition amounts") and deferred for the two-year period. At the conclusion of the two-year period the adjusted transition amounts began to be phased-in for regulatory capital purposes at a rate of 25 percent per year, with the phased-in amounts included in regulatory capital at the beginning of each year.

#### Changes in Capital Relating to Subordinated Debt

On May 25, 2017, the Company issued \$60.0 million of fixed-to-floating rate subordinated notes that were scheduled to mature on May 25, 2027. The full balance of the subordinated note qualified as Tier 2 Capital for First Busey for the first five years, with a phase out beginning in the second quarter of 2022. The subordinated notes had an optional redemption in whole or in part on any interest payment date on or after May 25, 2022, and the Company redeemed them in full during the third quarter of 2022.

On June 2, 2022, the Company issued \$100.0 million aggregate principal amount of 5.000% fixed-to-floating rate subordinated notes that mature on June 15, 2032, which qualify as Tier 2 Capital for regulatory purposes.

### **Capital Amounts and Ratios**

The following tables summarize regulatory capital requirements applicable to the Company and its subsidiary bank (dollars in thousands):

	As of September 30, 2022								
		Actual		Minimum Capital Requirement			Minimum To Be Well Capitalized		
		Amount	Ratio		Amount	Ratio		Amount	Ratio
Common Equity Tier 1 Capital to Risk Weighted Assets									
Consolidated	\$	1,056,206	11.79 %	\$	403,047	4.50 %	\$	582,179	6.50 %
Busey Bank	\$	1,288,945	14.45 %	\$	401,307	4.50 %	\$	579,665	6.50 %
Tier 1 Capital to Risk Weighted Assets									
Consolidated	\$	1,130,206	12.62 %	\$	537,396	6.00 %	\$	716,528	8.00 %
Busey Bank	\$	1,288,945	14.45 %	\$	535,076	6.00 %	\$	713,434	8.00 %
Total Capital to Risk Weighted Assets									
Consolidated	\$	1,431,308	15.98 %	\$	716,528	8.00 %	\$	895,660	10.00 %
Busey Bank	\$	1,365,046	15.31 %	\$	713,434	8.00 %	\$	891,793	10.00 %
Leverage Ratio of Tier 1 Capital to Average Assets									
Consolidated	\$	1,130,206	9.15 %	\$	494,124	4.00 %		N/A	N/A
Busey Bank	\$	1,288,945	10.47 %	\$	492,534	4.00 %	\$	615,668	5.00 %



	As of December 31, 2021								
	 Actual			Minimum Capital Requirement			Minimum To Be Well Capitalized		
	 Amount	Ratio	Amount		Ratio		Amount	Ratio	
Common Equity Tier 1 Capital to Risk Weighted Assets									
Consolidated	\$ 995,874	11.85 %	\$	378,334	4.50 %	\$	546,482	6.50 %	
Busey Bank	\$ 1,241,303	14.81 %	\$	377,096	4.50 %	\$	544,695	6.50 %	
Tier 1 Capital to Risk Weighted Assets									
Consolidated	\$ 1,069,874	12.73 %	\$	504,445	6.00 %	\$	672,594	8.00 %	
Busey Bank	\$ 1,241,303	14.81 %	\$	502,795	6.00 %	\$	670,394	8.00 %	
Total Capital to Risk Weighted Assets									
Consolidated	\$ 1,320,187	15.70 %	\$	672,594	8.00 %	\$	840,742	10.00 %	
Busey Bank	\$ 1,306,616	15.59 %	\$	670,394	8.00 %	\$	837,992	10.00 %	
Leverage Ratio of Tier 1 Capital to Average Assets									
Consolidated	\$ 1,069,874	8.52 %	\$	502,336	4.00 %		N/A	N/A	
Busey Bank	\$ 1,241,303	9.91 %	\$	501,104	4.00 %	\$	626,379	5.00 %	

# **Capital Conservation Buffer**

In July 2013, U.S. federal banking authorities approved the Basel III Rule for strengthening international capital standards. The Basel III Rule introduced a capital conservation buffer, composed entirely of Common Equity Tier 1 Capital, which is added to the minimum risk-weighted asset ratios. The capital conservation buffer is not a minimum capital requirement; however, banking institutions with a ratio of Common Equity Tier 1 Capital to risk-weighted assets below the capital conservation buffer will face constraints on dividends, equity repurchases, and discretionary bonus payments based on the amount of the shortfall. In order to refrain from restrictions on dividends, equity repurchases, and discretionary bonus payments, banking institutions must maintain minimum ratios of (i) Common Equity Tier 1 Capital to risk-weighted assets of at least 7.0%, (ii) Tier 1 Capital to risk-weighted assets of at least 8.5%, and (iii) Total capital to risk-weighted assets of at least 10.5%.

# **Note 8: Stock-Based Compensation**

### **Stock Options**

The Company has outstanding stock options assumed from acquisitions. A summary of the status of, and changes in, the Company's stock option awards for the nine months ended September 30, 2022, follows:

	Shares	Weighted- Average Exercise Price	Weighted- Average Remaining Contractual Life
Options outstanding at December 31, 2021	31,386	\$ 23.53	4.88
Expired	(440)	23.53	
Options outstanding at September 30, 2022	30,946	\$ 23.53	4.13
Options exercisable at September 30, 2022	30,946	\$ 23.53	4.13

# 2020 Equity Plan

Under the terms of the 2020 Equity Plan, the Company has granted RSU, PSU, and DSU awards. Upon vesting/delivery, shares are expected (though not required) to be issued from treasury.

# RSU Awards

The Company grants RSUs to members of management periodically throughout the year. Each RSU is equivalent to one share of the Company's common stock. These units have requisite service periods ranging from one year to five years, subject to accelerated vesting upon eligible retirement from the Company. Recipients earn quarterly dividend equivalents on their respective units which entitle the recipients to additional units. Therefore, dividends earned each quarter compound based upon the updated unit balances.

#### PSU Awards

The Company also grants PSU awards to members of management periodically throughout the year. Each PSU is equivalent to one share of the Company's common stock. The number of units that ultimately vest will be determined based on the achievement of the market or other performance goals, subject to accelerated service-based vesting conditions upon eligible retirement from the Company.

### DSU Awards

The Company grants DSUs, which are restricted stock units with a deferred settlement date, to its directors and advisory directors. Each DSU is equivalent to one share of the Company's common stock. DSUs vest over a one-year period following the grant date. These units generally are subject to the same terms as RSUs under the 2020 Equity Plan, except that, following vesting, settlement occurs within 30 days following the earlier of separation from the board or a change in control of the Company. After vesting and prior to delivery, these units will continue to earn dividend equivalents.

### Award Grants and Activity

A summary of changes in the Company's RSU, PSU, and DSU awards for the nine months ended September 30, 2022, is as follows:

	RSU A	RSU Awards		PSU A	\war	ds	DSU Awards			
	Shares	Weighte Averag Grant Da Fair Val	e ate	Shares <sup>1</sup>		Weighted- Average Grant Date Fair Value	Shares		Weighted- Average Grant Date Fair Value	
Nonvested at December 31, 2021	1,147,927	\$	23.97	113,915	\$	22.86	34,135	\$	24.59	
Granted	156,483		25.79	195,240		26.14	32,658		25.79	
Dividend equivalents earned	33,690		24.56	_			4,156		24.47	
Vested	(152,992)		28.93	—		—	(40,140)		24.67	
Forfeited	(35,172)		23.51	(4,556)		24.86	—			
Nonvested at September 30, 2022	1,149,936	\$	23.59	304,599	\$	24.93	30,809	\$	25.75	

Vested and outstanding at September 30, 2022

116,285 \$ 22.82

1. Shares for PSU awards represent target shares at grant date.

On March 23, 2022, under the terms of the 2020 Equity Plan, the Company granted 156,483 RSUs to members of management. The grant date fair value of the award totaled \$4.0 million and will be recognized as compensation expense over the requisite service period ranging from one year to five years. The terms of these awards included an accelerated vesting provision upon eligible retirement from the Company, after a one-year minimum requisite service period. Subsequent to the requisite service period, the awards will become 100% vested.

On March 23, 2022, the Company granted a target of 78,233 market-based PSUs with a maximum award of 125,173 units. The actual number of units issued at the vesting date could range from 0% to 160% of the initial grant, depending on attaining a market-based total shareholder return performance goal. The grant date fair value of the award is \$2.1 million and will be recognized in compensation expense over the performance period ending December 31, 2024.

On March 23, 2022, the Company granted a target of 78,233 performance-based PSUs with a maximum award of 125,173 units. The actual number of units issued at the vesting date could range from 0% to 160% of the initial grant, depending on attaining a core return on average tangible common equity performance goal. The grant date fair value of the award is \$2.0 million and will be recognized in compensation expense over the performance period ending December 31, 2024. The actual amount of compensation expense recognized may vary, subject to achievement of the performance goal.

Further, on March 23, 2022, the Company granted a target of 38,774 PSUs with a maximum award of 77,548 units. The actual number of units issued at the vesting date could range from 0% to 200% of the initial grant, depending on attaining a performance goal based upon the compounded annual revenue growth rate of the FirsTech operating segment. The grant date fair value of the award is \$1.0 million and will be recognized in compensation expense over the performance period ending December 31, 2024, subject to achievement of the performance goal.

On March 23, 2022, the Company granted 32,658 DSUs to directors and advisory directors. The grant date fair value of the award totaled \$0.8 million and will be recognized as compensation expense over the requisite service period of one year. Subsequent to the requisite service period, the awards will become 100% vested.

### 2021 Employee Stock Purchase Plan

The First Busey Corporation 2021 ESPP was approved at the Company's 2021 Annual Meeting of Stockholders and details can be found within First Busey's Definitive Proxy Statement filed with the SEC on April 8, 2021. The purpose of the 2021 ESPP is to provide a means through which our employees may acquire a proprietary interest in the Company by purchasing shares of our common stock at a 15% discount through voluntary payroll deductions, to assist us in retaining the services of our employees and securing and retaining the services of new employees, and to provide incentives for our employees to exert maximum efforts toward our success. The plan initially reserved for issuance and purchase an aggregate of 600,000 shares of the Company's common stock. The first offering under this plan began on July 1, 2021.

### Stock-based Compensation Expense

The Company did not record any stock option compensation expense for the three or nine months ended September 30, 2022, or 2021. As of September 30, 2022, the Company did not have any unrecognized stock option compensation expense.

The Company recognized compensation expense related to nonvested RSU, PSU, and DSU awards, as well as the 2021 ESPP, as summarized in the table below (*dollars in thousands*):

	Three Months Ended September 30,					Nine Months Ended September 30,			
		2022		2021		2022		2021	
Stock-based compensation expense									
RSU awards	\$	1,072	\$	1,316	\$	3,521	\$	4,362	
PSU awards <sup>1</sup>		1,172		290		2,342		619	
DSU awards		196		231		679		741	
2021 ESPP		36		54		179		54	
Total stock-based compensation expense	\$	2,476	\$	1,891	\$	6,721	\$	5,776	

1. Expense for market-based PSU awards represents amounts based on target shares at grant date. Expense for performance-based PSU awards represents amounts based on target shares at grant date, adjusted for performance expectations as of the date indicated.



Unamortized compensation expense related to nonvested RSU, PSU, and DSU awards is summarized in the table below (dollars in thousands):

		As of				
	September 30 2022		December 31, 2021			
Unamortized stock-based compensation						
RSU awards	\$ 9,	966	\$ 10,204			
PSU awards <sup>1</sup>	5,	279	1,547			
DSU awards		371	209			
Total unamortized stock-based compensation	\$ 15,	516	\$ 11,960			
Weighted average period over which expense is to be recognized	2.	yrs	2.9 yrs			

1. Unamortized expense for market-based PSU awards represents amounts based on target shares at grant date. Unamortized expense for performance-based PSU awards represents amounts based on target shares at grant date, adjusted for performance expectations as of the date indicated.

## Shares Available for Issuance Under Stock-based Compensation Plans

Shares remaining available for issuance pursuant to authorized stock-based compensation plans were as follows as of September 30, 2022:

Plan	Shares Remaining Available for Issuance Pursuant to the Plan
2020 Equity Plan	645,563
2021 Employee Stock Purchase Plan	519,577

### Note 9: Outstanding Commitments and Contingent Liabilities

### Legal Matters

The Company is a party to legal actions which arise in the normal course of its business activities. In the opinion of management, the ultimate resolution of these matters is not expected to have a material effect on the Company's financial position or results of operations.

### Credit Commitments and Contingencies

A summary of the contractual amount of the Company's exposure to off-balance-sheet risk relating to the Company's commitments to extend credit and standby letters of credit follows (*dollars in thousands*):

	As of				
	1			December 31, 2021	
Financial instruments whose contract amounts represent credit risk					
Commitments to extend credit	\$	2,024,255	\$	1,983,655	
Standby letters of credit		31,933		32,552	
Total commitments	\$	2,056,188	\$	2,016,207	



#### **Note 10: Derivative Financial Instruments**

The Company utilizes interest rate swap agreements as part of its asset liability management strategy to help manage its interest rate risk position. Additionally, the Company enters into derivative financial instruments, including interest rate lock commitments issued to residential loan customers for loans that will be held for sale, forward sales commitments to sell residential mortgage loans to investors, and interest rate swaps with customers and other third parties. See "<u>Note 11: Fair Value Measurements</u>" for further discussion of the fair value measurement of such derivatives.

To secure its obligations under derivative contracts, the Company pledged cash and held collateral as follows (dollars in thousands):

	А	as of
	September 30, 2022	December 31, 2021
Cash pledged to secure obligations under derivative contracts	\$ 36,048	\$ 27,300
Collateral held to secure obligations under derivative contracts	31,550	_

#### Derivative Instruments Designated as Cash Flow Hedges

The Company entered into derivative instruments designated as cash flow hedges. For a derivative instrument that is designated and qualifies as a cash flow hedge, the change in fair value of the derivative instrument is reported as a component of OCI and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. Changes in fair value of components excluded from the assessment of effectiveness are recognized in current earnings.

#### Interest Rate Swaps Designated as Cash Flow Hedges

Interest rate swaps with notional amounts totaling \$350.0 million as of September 30, 2022, and \$50.0 million as of December 31, 2021, were designated as cash flow hedges. The Company entered into one \$50.0 million interest rate swap to hedge the risks of variability in cash flows (future interest payments) attributable to changes in the contractually specified 3-month LIBOR benchmark interest rate on the Company's junior subordinated debt owed to unconsolidated trusts (Debt Swap). In addition, during the first quarter of 2022, the Company entered into one \$300.0 million receive fixed pay floating interest rate swap to reduce our asset sensitivity (Loan Swap). We added duration to our loan portfolio by fixing a portion of our floating prime based loans. Interest rates had risen above their historical lows allowing us to lock in a portion of our loan portfolio to reduce asset sensitivity while creating a more stable margin in a volatile rate market. These hedges were determined to be highly effective during the period, and the Company expects its hedges to remain highly effective during the remaining terms of the swaps. Changes in fair value were recorded net of tax in OCI.

A summary of the interest-rate swaps designated as cash flow hedges is presented below (dollars in thousands):

			As	of	
	Location	5	September 30, 2022		December 31, 2021
Debt Swap					
Notional amount		\$	50,000	\$	50,000
Weighted average fixed pay rates			1.79 %		1.79 %
Weighted average variable 3-month LIBOR receive rates			3.29 %		0.20 %
Weighted average maturity, in years			1.96 yrs		2.71 yrs
Loan Swap					
Notional amount		\$	300,000		N/A
Weighted average fixed receive rates			4.81 %		N/A
Weighted average variable Prime pay rates			5.80 %		N/A
Weighted average maturity, in years			6.35 yrs		N/A
Gross aggregate fair value of the swaps					
Gross aggregate fair value of swap assets	Other assets	\$	2,486	\$	_
Gross aggregate fair value of swap liabilities	Other liabilities	\$	34,515	\$	958
Balances carried in AOCI					
Unrealized gains (losses) on cash flow hedges, net of tax	AOCI	\$	(22,770)	\$	(685)

The Company expects to reclassify unrealized gains and losses from OCI to interest income and interest expense as shown in the following table (*dollars in thousands*). Amounts actually recognized could differ from these expectations due to changes in interest rates, hedge de-designations, and the addition of other hedges subsequent to September 30, 2022.

	As of Septembe 2022	er 30,
Unrealized gains (losses) in OCI expected to be recognized in income		
Unrealized gains expected to be reclassified from OCI to interest income	\$	190
Unrealized losses expected to be reclassified from OCI to interest expense		(247)
Net unrealized gains (losses) in OCI expected to be recognized in net interest income	\$	(57)

Interest expense recorded on these swap transactions was as follows for the periods presented (dollars in thousands):

	Three Months Ended September 30,				Nine Months End	eptember 30,	
		2022		2021	 2022		2021
Interest income (expense) on swap transactions	\$	(370)	\$	(288)	\$ 697	\$	(854)

The following table reflects the net gains (losses) relating to cash flow derivative instruments that were recorded in AOCI and the unaudited Consolidated Statements of Income during the periods presented (*dollars in thousands*):

	Three Months Ended September 30,					Nine Months Ended September 30,				
		2022		2021		2022		2021		
Unrealized gains (losses) on cash flow hedges										
Gain (loss) recognized in OCI, net of tax	\$	(10,192)	\$	(5)	\$	(21,587)	\$	336		
(Gain) loss reclassified from OCI to interest expense, net of tax		266		206		(498)		611		
Net change in unrealized gains (losses) on cash flow hedges	\$	(9,926)	\$	201	\$	(22,085)	\$	947		

### Derivative Instruments Not Designated as Hedges

# Interest Rate Swaps Not Designated as Hedges

The Company may offer derivative contracts to its customers in connection with their risk management needs. The Company manages the risk associated with these contracts by entering into equal and offsetting derivative agreements with a third-party dealer. These contracts support variable rate, commercial loan relationships totaling \$547.9 million and \$491.4 million as of September 30, 2022, and December 31, 2021, respectively. These derivatives generally worked together as an economic interest rate hedge, but the Company did not designate them for hedge accounting treatment. Consequently, changes in fair value of the corresponding derivative financial asset or liability were recorded as either a charge or credit to current earnings during the period in which the changes occurred.

Amounts and fair values of derivative assets and liabilities related to customer interest rate swaps recorded in the unaudited Consolidated Balance Sheets are summarized as follows (*dollars in thousands*):

	As of September 30, 2022									
	Derivative Asset					Derivativ	e Liability			
	Notional Fair Amount Value				Notional Amount		Fair Value			
Derivatives not designated as hedging instruments										
Interest rate swaps – pay floating, receive fixed	\$	4,668	\$	46	\$	543,207	\$	42,001		
Interest rate swaps – pay fixed, receive floating		543,207		42,001		4,668		46		
Total derivatives not designated as hedging instruments	\$	547,875	\$	42,047	\$	547,875	\$	42,047		

	As of December 31, 2021									
		Derivative Asset				Derivativ	e Liability			
		Notional Amount		Fair Value		Notional Amount		Fair Value		
Derivatives not designated as hedging instruments										
Interest rate swaps – pay floating, receive fixed	\$	404,572	\$	17,839	\$	86,784	\$	2,259		
Interest rate swaps – pay fixed, receive floating		86,784		2,259		404,572		17,839		
Total derivatives not designated as hedging instruments	\$	491,356	\$	20,098	\$	491,356	\$	20,098		



Changes in fair value of these derivative assets and liabilities are recorded in noninterest expense in the unaudited Consolidated Statements of Income and summarized as follows (*dollars in thousands*):

		Three Months Ended September 30,				Nine Months End	ded September 30,		
	Location		2022		2021	 2022		2021	
Interest rate swaps									
Pay floating, receive fixed	Noninterest expense	\$	18,317	\$	(2,024)	\$ 21,792	\$	(11,355)	
Pay fixed, receive floating	Noninterest expense		(18,317)		2,024	(21,792)		11,355	
Net change in fair value of interest rate swaps		\$	_	\$	_	\$ _	\$	_	

### **Risk Participation Agreement**

To manage the credit risk exposure related to a customer-facing swap, the Company entered into two risk participation agreements in conjunction with loan participation arrangements with other financial institutions. The risk participation agreements mature in 2026 and 2028, and are summarized as follows *(dollars in thousands)*:

		As of	f
	September 30, 2022		December 31, 2021
Risk participation agreements			
Notional amount	\$ 18,9	21 \$	5 3,990
Fair value		4	11

# Mortgage Banking Derivatives

### Interest Rate Lock Commitments

Interest rate lock commitments that meet the definition of derivative financial instruments under ASC Topic 815 "*Derivatives and Hedging*" are carried at their fair values in other assets or other liabilities in the unaudited Consolidated Balance Sheets, with changes in the fair values of the corresponding derivative financial assets or liabilities recorded as either a charge or credit to current earnings during the period in which the changes occurred.

### Forward Sales Commitments

The Company economically hedges mortgage loans held for sale and interest rate lock commitments issued to its residential loan customers related to loans that will be held for sale by obtaining corresponding forward sales commitments with an investor to sell the loans at an agreed-upon price at the time the interest rate locks are issued to the customers. Forward sales commitments that meet the definition of derivative financial instruments under ASC Topic 815 *"Derivatives and Hedging"* are carried at their fair values in other assets or other liabilities in the unaudited Consolidated Balance Sheets. While such forward sales commitments generally served as an economic hedge to mortgage loans held for sale and interest rate lock commitments, the Company did not designate them for hedge accounting treatment. Changes in fair value of the corresponding derivative financial asset or liability were recorded as either a charge or credit to current earnings during the period in which the changes occurred.



Amounts and fair values of mortgage banking derivatives included in the unaudited Consolidated Balance Sheets are summarized as follows (dollars in thousands):

			As of Septen	nber 3	30, 2022		As of Decen	ıber 3	1, 2021
	Location		Notional Amount		Fair Value		Notional Amount		Fair Value
Derivatives with positive fair value									
Interest rate lock commitments	Other assets	\$	3,434	\$	42	\$	19,384	\$	206
Forward sales commitments	Other assets		4,107		134		1,884		10
Mortgage banking derivatives recorded in o	ther								
assets		\$	7,541	\$	176	\$	21,268	\$	216
Derivatives with negative fair value									
Interest rate lock commitments	Other liabilities	\$	408	\$	4	\$	499	\$	6
Forward sales commitments	Other liabilities		4,342		52		41,002		439
Mortgage banking derivatives recorded in o liabilities	ther	\$	4,750	\$	56	\$	41,501	\$	445
naonnes		φ	4,730	Ψ	50	Ψ	41,301	Ψ	445

Net gains (losses) relating to these derivative instruments are summarized as follows for the periods presented (dollars in thousands):

		Three Months En	l September 30,	Nine Months End	eptember 30,		
	Location	 2022		2021	2022		2021
Net gains (losses)							
Interest rate lock commitments	Mortgage revenue	\$ (111)	\$	537	\$ 38	\$	1,502
Forward sales commitments	Mortgage revenue	295		(1,438)	82		(3,616)
Net gains (losses)		\$ 184	\$	(901)	\$ 120	\$	(2,114)

### Note 11: Fair Value Measurements

The fair value of an asset or liability is the price that would be received by selling that asset or paid in transferring that liability (exit price) in an orderly transaction occurring in the principal market (or most advantageous market in the absence of a principal market) for such asset or liability. ASC Topic 820 *"Fair Value Measurement"* establishes a fair value hierarchy for valuation inputs that gives the highest priority to quoted prices in active markets for identical assets or liabilities and the lowest priority to unobservable inputs. The fair value hierarchy is as follows:

- *Level 1 Inputs* Unadjusted quoted prices in active markets for identical assets or liabilities that the Company has the ability to access at the measurement date.
- Level 2 Inputs Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. These
  might include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets
  that are not active, inputs other than quoted prices that are observable for the asset or liability (such as interest rates, volatilities, prepayment
  speeds, credit risks, etc.) or inputs that are derived principally from or corroborated by market data by correlation or other means.
- *Level 3 Inputs* Unobservable inputs for determining the fair values of assets or liabilities that reflect the Company's own assumptions about the assumptions that market participants would use in pricing the assets or liabilities.

A description of the valuation methodologies used for instruments measured at fair value, as well as the general classification of such instruments pursuant to the valuation hierarchy, is set forth below. These valuation methodologies were applied to those Company assets and liabilities that are carried at fair value.

In general, fair value is based upon quoted market prices, when available. If such quoted market prices are not available, fair values are measured utilizing independent valuation techniques of identical or similar securities for which significant assumptions are derived primarily from or corroborated by observable data. Valuation adjustments may be made to ensure that financial instruments are recorded at fair value. These adjustments may include amounts to reflect, among other things, counterparty credit quality and the company's creditworthiness as well as unobservable parameters. Any such valuation adjustments are applied consistently over time. While management believes the Company's valuation methodologies are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

### Financial Assets and Financial Liabilities Measured at Fair Value on a Recurring Basis

# Debt Securities Available for Sale

Debt securities classified as available for sale are reported at fair value utilizing Level 2 measurements. The Company obtains fair value measurements from an independent pricing service. The independent pricing service utilizes evaluated pricing models that vary by asset class and incorporate available trade, bid, and other market information. Because many fixed income securities do not trade on a daily basis, the independent pricing service applies available information, focusing on observable market data such as benchmark curves, benchmarking of like securities, sector groupings, and matrix pricing to prepare evaluations.

The independent pricing service uses model processes, such as the Option Adjusted Spread model, to assess interest rate impact and develop prepayment scenarios. Models and processes take into account market conventions. For each asset class, a team of evaluators gathers information from market sources and integrates relevant credit information, perceived market movements, and sector news into the evaluated pricing applications and models.

Market inputs that the independent pricing service normally seeks for evaluations of securities, listed in approximate order of priority, include: benchmark yields, reported trades, broker/dealer quotes, issuer spreads, two-sided markets, benchmark securities, bids, offers, and reference data including market research publications. The independent pricing service also monitors market indicators, industry, and economic events. For certain security types, additional inputs may be used or some of the market inputs may not be applicable. Evaluators may prioritize inputs differently on any given day for any security based on market conditions, and not all inputs listed are available for use in the evaluation process for each security evaluation on a given day. Because the data utilized was observable, the securities have been classified as Level 2.

#### Equity Securities

Equity securities are reported at fair value utilizing Level 1 or Level 2 measurements. As applicable, for mutual funds, unadjusted quoted prices in active markets for identical assets are utilized to determine fair value at the measurement date and are classified as Level 1. For stock, quoted prices for identical or similar assets in markets that are not active are utilized and classified as Level 2.

### Loans Held for Sale

Loans held for sale that were reported at fair value utilized Level 2 measurements at December 31, 2021. The fair values of the mortgage loans held for sale were measured using observable quoted market or contract prices or market price equivalents and were classified as Level 2.

### Derivative Assets and Derivative Liabilities

Derivative assets and derivative liabilities are reported at fair value utilizing Level 2 or Level 3 measurements. As applicable, fair values of derivative assets and liabilities are determined based on prices that are obtained from a third-party which uses observable market inputs and are classified as Level 2. Due to the significance of unobservable inputs, derivative assets related to our risk participation agreement are classified as Level 3.

The following tables summarize financial assets and financial liabilities measured at fair value on a recurring basis as of September 30, 2022, and December 31, 2021, segregated by the level of the valuation inputs within the fair value hierarchy utilized to measure fair value (*dollars in thousands*):

		As of Septem	nber 30	), 2022	
	 Level 1 Inputs	Level 2 Inputs		Level 3 Inputs	Total Fair Value
Debt securities available for sale:					
U.S. Treasury securities	\$ —	\$ 140,842	\$	—	\$ 140,842
Obligations of U.S. government corporations and agencies		24,933		—	24,933
Obligations of states and political subdivisions		270,835		—	270,835
Asset-backed securities		466,524		—	466,524
Commercial mortgage-backed securities	—	87,751		—	87,751
Residential mortgage-backed securities		1,304,314		—	1,304,314
Corporate debt securities		251,842		—	251,842
Equity securities	—	11,341		—	11,341
Derivative assets	—	44,709		4	44,713
Derivative liabilities	—	76,589		—	76,589

		As of Decen	ıber 31	, 2021	
	 Level 1 Inputs	Level 2 Inputs		Level 3 Inputs	Total Fair Value
Debt securities available for sale:					
U.S. Treasury securities	\$ 	\$ 165,762	\$		\$ 165,762
Obligations of U.S. government corporations and agencies		38,470			38,470
Obligations of states and political subdivisions		306,869			306,869
Asset-backed securities		492,186			492,186
Commercial mortgage-backed securities	—	614,998			614,998
Residential mortgage-backed securities	—	2,069,313			2,069,313
Corporate debt securities	—	293,653			293,653
Equity securities	—	13,571			13,571
Loans held for sale	—	23,875			23,875
Derivative assets	—	20,314			20,314
Derivative liabilities	—	21,501		_	21,501

### Assets and Liabilities Measured at Fair Value on a Nonrecurring Basis

Certain financial assets and financial liabilities are measured at fair value on a non-recurring basis; that is, the instruments are not measured at fair value on an ongoing basis but are subject to fair value adjustments in certain circumstances (for example, when there is evidence of impairment).

# Loans Evaluated Individually

The Company does not record portfolio loans at fair value on a recurring basis. However, periodically, a loan is evaluated individually and is reported at the fair value of the underlying collateral, less estimated costs to sell, if repayment is expected solely from the collateral. If the collateral value is not sufficient, a specific reserve is recorded. Collateral values are estimated using a combination of observable inputs, including recent appraisals, and unobservable inputs based on customized discounting criteria. Due to the significance of unobservable inputs, fair values of individually evaluated collateral dependent loans have been classified as Level 3.

### <u>OREO</u>

Non-financial assets measured at fair value include OREO (upon initial recognition or subsequent impairment). OREO properties are measured using a combination of observable inputs, including recent appraisals, and unobservable inputs. Due to the significance of unobservable inputs, all OREO fair values have been classified as Level 3.

### Bank Property Held for Sale

Bank property held for sale represents certain banking center office buildings which the Company has closed and consolidated with other existing banking centers. Bank property held for sale is measured at the lower of amortized cost or fair value less estimated costs to sell. Fair values were based upon discounted appraisals or real estate listing prices. Due to the significance of unobservable inputs, fair values of all bank property held for sale have been classified as Level 3.

The following tables summarize assets and liabilities measured at fair value on a non-recurring basis for the periods presented, segregated by the level of the valuation inputs within the fair value hierarchy utilized to measure fair value (*dollars in thousands*):

		As	of Septen	nber 30	), 2022	
	Level 1 Inputs	Level 2 Inputs			Level 3 Inputs	Total Fair Value
Loans evaluated individually, net of related allowance	\$ _	\$	_	\$	5,121	\$ 5,121
OREO with subsequent impairment			—		274	274
Bank property held for sale with impairment	_		—		7,923	7,923

			As	of Deceml	ber 31, 2021		
	Leve Inpu		Level 2 Inputs		Level 3 Inputs		Total Fair Value
Loans evaluated individually, net of related allowance	\$		\$	_	\$ 2	,926	\$ 2,926
OREO with subsequent impairment		_		_		51	51
Bank property held for sale with impairment		_		—	10	,103	10,103

The following table presents additional quantitative information about assets measured at fair value on a non-recurring basis for which the Company has utilized Level 3 inputs to determine fair value (*dollars in thousands*):

			As of Septembe	er 30, 2022	
	Fa	air Value	Valuation Techniques	Unobservable Input	Range (Weighted Average)
Loans evaluated individually, net of related allowance	\$	5,121	Appraisal of collateral	Appraisal adjustments	-41.8% to -100.0% (-48.5)%
OREO with subsequent impairment		274	Appraisal of collateral	Appraisal adjustments	-16.0% to -33.0% (-19.8)%
Bank property held for sale with impairment		7,923	Appraisal of collateral or real estate listing price	Appraisal adjustments	-0.7% to -70.1% (-35.1)%

			As of Decembe	r 31, 2021	
	Fa	ir Value	Valuation Techniques	Unobservable Input	Range (Weighted Average)
Loans evaluated individually, net of related allowance	\$	2,926	Appraisal of collateral	Appraisal adjustments	-50.0% to -100.0% (-55.1)%
OREO with subsequent impairment		51	Appraisal of collateral	Appraisal adjustments	-33.0% to -100.0% (-67.9)%
Bank property held for sale with impairment		10,103	Appraisal of collateral or real estate listing price	Appraisal adjustments	-0.7% to -70.1% (-41.3)%

## Financial Assets and Financial Liabilities That Are Not Carried at Fair Value

Estimated fair values of financial instruments that are not carried at fair value in the Company's unaudited Consolidated Balance Sheets, segregated by the level of the valuation inputs within the fair value hierarchy utilized to measure fair value, were as follows (*dollars in thousands*):

	As of Septer	nber 3	0, 2022	As of December 31, 2021			
	 Carrying Amount		Fair Value	 Carrying Amount		Fair Value	
Financial assets							
Level 1 inputs:							
Cash and cash equivalents	\$ 347,149	\$	347,149	\$ 836,095	\$	836,095	
Level 2 inputs:							
Debt securities held to maturity	936,328		808,885	—			
Loans held for sale <sup>1</sup>	4,546		4,555	—			
Accrued interest receivable	37,409		37,409	31,064		31,064	
Level 3 inputs:							
Portfolio loans, net	7,579,392		7,319,530	7,101,111		7,161,466	
Mortgage servicing rights	6,564		18,815	8,608		12,133	
Other servicing rights	1,862		2,253	1,830		2,268	
Financial liabilities							
Level 2 inputs:							
Time deposits	\$ 800,187	\$	775,441	\$ 935,649	\$	935,778	
Securities sold under agreements to repurchase	234,597		234,597	270,139		270,139	
Short-term borrowings	16,225		16,255	17,678		17,673	
Long-term debt	33,000		33,071	46,056		46,164	
Junior subordinated debt owed to unconsolidated trusts	71,765		60,603	71,635		63,586	
Accrued interest payable	5,075		5,075	2,728		2,728	
Level 3 inputs:							
Senior notes, net of unamortized issuance costs	_			39,944		40,400	
Subordinated notes, net of unamortized issuance costs	221,835		209,000	182,773		195,600	

1. Effective January 1, 2022, recorded at LOCOM.

#### Note 12: Earnings Per Common Share

Basic earnings per share is computed by dividing net income for the period by the weighted average number of common shares outstanding, which include DSUs that are vested but not delivered. Diluted earnings per common share is computed using the treasury stock method and reflects the potential dilution that could occur if the Company's outstanding stock options and warrants were exercised, stock units were vested, and ESPP shares were issued.

Earnings per common share have been computed as follows (*dollars in thousands, except per share amounts*):

	Three Months En	ded S	eptember 30,	Nine Months End	led Se	eptember 30,
	 2022		2021	 2022		2021
Net income	\$ 35,661	\$	25,941	\$ 93,924	\$	93,523
	 			 -		
Weighted average number of common shares outstanding, basic	55,349,547		56,227,816	55,399,424		55,256,348
Dilutive effect of common stock equivalents:						
Options	249		122	1,606		1,009
Warrants	1,708		1,704	1,749		1,732
RSU awards	624,576		577,611	661,173		602,311
PSU awards	81,268		4,915	37,393		2,601
DSU awards	10,414		12,796	14,275		6,316
ESPP	5,402		7,554	8,136		2,518
Weighted average number of common shares outstanding, diluted	56,073,164		56,832,518	56,123,756		55,872,835
Basic earnings per common share	\$ 0.64	\$	0.46	\$ 1.70	\$	1.69
Diluted earnings per common share	\$ 0.64	\$	0.46	\$ 1.67	\$	1.67

Average shares that were excluded from the computation of diluted earnings per common share because their effect would have been anti-dilutive are summarized in the table below for the periods presented:

	Three Months End	led September 30,	Nine Months End	ed September 30,
	2022 2021		2022	2021
Anti-dilutive common stock equivalents				
Options	—	—	10,389	
RSU awards		47,805	51,883	86,744
PSU awards	160,391	85,571	226,771	95,511
DSU awards		—	—	10,323
Total anti-dilutive common stock equivalents	160,391	133,376	289,043	192,578

# Note 13: Accumulated Other Comprehensive Income (Loss)

The following table represents changes in AOCI by component, net of tax, for the period below (dollars in thousands):

			Tł	ree Months En	ded	September 30,					
		2022				2021					
	Before Tax	Tax Effect	Net of Tax		Before Tax		Tax Effect			Net of Tax	
Unrealized gains (losses) on debt securities available for sale											
Balance at beginning of period	\$ (277,310)	\$ 79,047	\$	(198,263)	\$	17,013	\$	(4,850)	\$	12,163	
Unrealized holding gains (losses) on debt securities available for sale, net	(96,937)	27,631		(69,306)		(17,198)		4,902		(12,296)	
Amounts reclassified from AOCI, net	74	(21)		53		5		(1)		4	
Amortization of unrealized losses on securities transferred to held to maturity	1,806	(515)		1,291		_		_		_	
Balance at end of period	\$ (372,367)	\$ 106,142	\$	(266,225)	\$	(180)	\$	51	\$	(129)	
Unrealized gains (losses) on cash flow hedges											
Balance at beginning of period	\$ (17,963)	\$ 5,119	\$	(12,844)	\$	(2,012)	\$	574	\$	(1,438)	
Unrealized holding gains (losses) on cash flow hedges, net	(14,253)	4,061		(10,192)		(7)		2		(5)	
Amounts reclassified from AOCI, net	370	(104)		266		288		(82)		206	
Balance at end of period	\$ (31,846)	\$ 9,076	\$	(22,770)	\$	(1,731)	\$	494	\$	(1,237)	
Total AOCI	\$ (404,213)	\$ 115,218	\$	(288,995)	\$	(1,911)	\$	545	\$	(1,366)	

				N	line Months End	led	September 30,			
			2022					2021		
	]	Before Tax	Tax Effect		Net of Tax		Before Tax	Tax Effect	_	Net of Tax
Unrealized gains (losses) on debt securities available for sale										
Balance at beginning of period	\$	(32,272)	\$ 9,199	\$	(23,073)	\$	49,644	\$ (14,151)	\$	35,493
Unrealized holding gains (losses) on debt securities available for sale, net		(296,507)	84,519		(211,988)		(49,801)	14,195		(35,606)
Unrealized losses on debt securities transferred to held to maturity from available for sale		(48,456)	13,812		(34,644)		_			_
Amounts reclassified from AOCI, net		(28)	8		(20)		(23)	7		(16)
Amortization of unrealized losses on securities transferred to held to maturity		4,896	(1,396)		3,500		_	_		_
Balance at end of period	\$	(372,367)	\$ 106,142	\$	(266,225)	\$	(180)	\$ 51	\$	(129)
Unrealized gains (losses) on cash flow hedges										
Balance at beginning of period	\$	(958)	\$ 273	\$	(685)	\$	(3,055)	\$ 871	\$	(2,184)
Unrealized holding gains (losses) on cash flow hedges, net		(30,191)	8,604		(21,587)		470	(134)		336
Amounts reclassified from AOCI, net		(697)	199		(498)		854	(243)		611
Balance at end of period	\$	(31,846)	\$ 9,076	\$	(22,770)	\$	(1,731)	\$ 494	\$	(1,237)
Total AOCI	\$	(404,213)	\$ 115,218	\$	(288,995)	\$	(1,911)	\$ 545	\$	(1,366)

## **Note 14: Operating Segments and Related Information**

The Company has three reportable operating segments: Banking, FirsTech, and Wealth Management. The Company's three operating segments are strategic business units that are separately managed as they offer different products and services and have different marketing strategies. The Banking operating segment provides a full range of banking services to individual and corporate customers through its banking center network in Illinois; the St. Louis, Missouri metropolitan area; southwest Florida; and Indianapolis, Indiana. The FirsTech operating segment provides solutions for online, mobile, and voice-recognition bill payments; lockbox; and walk-in payments. The Wealth Management operating segment provides a full range of asset management, investment, brokerage, fiduciary, philanthropic advisory, tax preparation, and farm management services to individuals, businesses, and foundations.

The segment financial information provided below has been derived from information used by management to monitor and manage the financial performance of the Company. The accounting policies of the three operating segments are the same as those described in the summary of significant accounting policies in "*Note 1. Significant Accounting Policies*" in the Company's 2021 Annual Report. The Company accounts for intersegment revenue and transfers at current market value.

Following is a summary of selected financial information for the Company's operating segments. The "other" category included in the tables below consists of the parent company, First Busey Risk Management, and the elimination of intercompany transactions (*dollars in thousands*):

	Goo	l	Total Assets						
	As of				As of				
Se	ptember 30, 2022		December 31, 2021	September 30, 2022			December 31, 2021		
\$	294,773	\$	294,773	\$	12,352,413	\$	12,746,833		
	8,992		8,992		48,499		47,481		
	14,108		14,108		80,082		65,587		
			—		16,394		(212)		
\$	317,873	\$	317,873	\$	12,497,388	\$	12,859,689		
		A September 30, 2022 \$ 294,773 8,992 14,108 	As of           September 30, 2022           \$         294,773         \$           \$         294,773         \$           14,108         14,108         14,108	September 30, 2022         December 31, 2021           \$         294,773           \$         294,773           \$         294,773           \$         294,773           \$         294,773           \$         294,773           \$         992           14,108         14,108	As of           September 30, 2022         December 31, 2021           \$         294,773         \$         294,773         \$           \$         294,773         \$         294,773         \$           \$         294,773         \$         294,773         \$           \$         14,108         14,108         14,108         14,108	As of         As           September 30, 2022         December 31, 2021         September 30, 2022           \$ 294,773         \$ 294,773         \$ 12,352,413           8,992         8,992         48,499           14,108         14,108         80,082           —         —         —         16,394	As of         As of           September 30, 2022         December 31, 2021         September 30, 2022         September 30, 2		

	T	hree Months En	ded Se	ptember 30,	 Nine Months End	ded September 30,	
		2022		2021	2022		2021
Net interest income							
Banking	\$	90,916	\$	74,672	\$ 244,820	\$	211,377
FirsTech		15		19	50		60
Other		(4,626)		(3,936)	(12,581)		(11,247)
Total net interest income	\$	86,305	\$	70,755	\$ 232,289	\$	200,190
Noninterest income							
Banking	\$	13,559	\$	14,976	\$ 42,827	\$	42,798
FirsTech		5,578		5,030	16,333		14,700
Wealth Management		12,514		13,746	42,425		39,333
Other		(718)		(493)	(3,861)		884
Total noninterest income	\$	30,933	\$	33,259	\$ 97,724	\$	97,715
Noninterest expense							
Banking	\$	55,273	\$	59,520	\$ 165,220	\$	150,032
FirsTech		5,109		4,519	14,601		13,086
Wealth Management		7,682		7,679	23,533		20,961
Other		2,672		1,769	6,850		6,532
Total noninterest expense	\$	70,736	\$	73,487	\$ 210,204	\$	190,611
Income before income taxes							
Banking	\$	46,838	\$	31,996	\$ 118,663	\$	114,507
FirsTech		484		530	1,782		1,674
Wealth Management		4,832		6,068	18,892		18,373
Other		(8,016)		(6,198)	(23,292)		(16,895)
Total income before income taxes	\$	44,138	\$	32,396	\$ 116,045	\$	117,659
Net income							
Banking	\$	37,082	\$	25,123	\$ 94,032	\$	89,889
FirsTech		353		384	1,300		1,214
Wealth Management		3,756		4,719	14,688		14,285
Other		(5,530)		(4,285)	(16,096)		(11,865)
Total net income	\$	35,661	\$	25,941	\$ 93,924	\$	93,523

# Note 15: Leases

# Busey as the Lessee

The Company has operating leases consisting primarily of equipment leases and real estate leases for banking centers, ATM locations, and office space. The following table summarizes lease-related information and balances the Company reported in its unaudited Consolidated Balance Sheets for the periods presented (*dollars in thousands*):

		As of				
	September 30, 2022			December 31, 2021		
Lease balances						
Right of use assets	\$	10,202	\$	10,533		
Lease liabilities		10,311		10,591		
Supplemental information						
Year through which lease terms extend		2037		2031		
Weighted average remaining lease term (in years)		8.61		6.47		
Weighted average discount rate		2.91 %		2.16 %		

The following table represents lease costs and cash flows related to leases for the periods presented (dollars in thousands):

	Th	ree Months En	ded Se	ptember 30,		Nine Months Ended September 30,			
		2022		2021	2022			2021	
Lease costs									
Operating lease costs	\$	563	\$	656	\$	1,762	\$	1,828	
Variable lease costs		214		94		436		394	
Short-term lease costs		5		9		15		43	
Total lease cost <sup>1</sup>	\$	782	\$	759	\$	2,213	\$	2,265	
Cash flows related to leases									
Cash paid for amounts included in the measurement of lease liabilities:									
Operating lease cash flows – Fixed payments	\$	1,076	\$	620	\$	2,445	\$	1,756	

Operating lease cash flows – Liability reduction	464	569	
Right of use assets obtained during the period in exchange for			
operating lease liabilities	1,127	3,408	

1. Lease costs are included in net occupancy and equipment expense in the unaudited Consolidated Statements of Income.

1,610

5,018

1,741

1,182

The Company was obligated under noncancelable operating leases for office space and other commitments, as follows (dollars in thousands):

	Septe	As of ember 30, 2022
Rent commitments		
Remainder of 2022	\$	539
2023		1,857
2024		1,573
2025		1,349
2026		1,059
2027		886
Thereafter		4,626
Total undiscounted cash flows		11,889
Less: Amounts representing interest		1,578
Present value of net future minimum lease payments	\$	10,311

### Busey as the Lessor

Busey occasionally leases parking lots and office space to outside parties. Further, in connection with the acquisition of CAC in the second quarter of 2021, the Company acquired office buildings in Glenview, IL and Northbrook, IL, along with operating leases for space within these buildings that is rented to third parties. Revenues recorded in connection with these leases and reported in other income on our unaudited Consolidated Statements of Income are summarized as follows (*dollars in thousands*):

	Three Months Ended September 30,				Nine Months Ended September 30,				
	2022			2021		2022		2021	
Rental income	\$	146	\$	208	\$	519	\$	339	

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

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## **OVERVIEW**

First Busey is a \$12.5 billion financial holding company headquartered in Champaign, Illinois. Our common stock is traded on The Nasdaq Global Select Market under the symbol "BUSE."

Our three operating segments provide a full range of banking, payment technology solutions, and wealth management services through our subsidiaries, Busey Bank and FirsTech, in Illinois; the St. Louis, Missouri metropolitan area; southwest Florida; and Indianapolis, Indiana.

The following discussion and analysis are intended to assist readers in understanding First Busey's financial condition and results of operations during the three and nine months ended September 30, 2022, and should be read in conjunction with our unaudited consolidated financial statements and notes thereto included in this Quarterly Report, as well as our 2021 Annual Report.

#### **CURRENT EVENTS**

#### Hurricane Ian

On September 28, 2022, Hurricane Ian made landfall in southwest Florida impacting our operations in the region. We are focused on assisting our clients and employees as they navigate the challenges from this historic storm. Efforts undertaken to date include: 1) financial assistance for associates impacted by the storm; 2) creation of a relief center for associates to access much needed supplies; 3) staffing resource reallocation to support our southwest Florida operations; 4) fee waivers for impacted customers; and 5) loan modification programs for impacted commercial and residential customers. These are but a few of the initiatives and efforts implemented to date.

#### Efficiency Initiative

Early in the fourth quarter of 2022, we implemented a targeted restructuring and efficiency optimization plan that is expected to generate annual salary and benefits savings of \$4.0 million to \$4.4 million. We also expect to incur one-time severance-related costs associated with this initiative of \$1.1 million to \$1.3 million, most of which are expected to be realized in the fourth quarter. We expect to largely reinvest the anticipated savings to support ongoing growth initiatives across our franchise over the next several quarters.

# EXECUTIVE SUMMARY

### **Operating Results**

Operating performance metrics presented in the table below have been derived from information used by management to monitor and manage the financial performance of the Company (*dollars in thousands, except per share amounts*):

		Three Months E	ided S	eptember 30,	Nine Months En	nded September 30,		
		 2022		2021	 2022		2021	
<b>Reported:</b>	Net income	\$ 35,661	\$	25,941	\$ 93,924	\$	93,523	
Adjusted:	Net income <sup>1</sup>	\$ 36,435	\$	32,845	\$ 95,620	\$	102,831	
<b>Reported:</b>	Diluted earnings per common share	\$ 0.64	\$	0.46	\$ 1.67	\$	1.67	
Adjusted:	Diluted earnings per common share <sup>1</sup>	\$ 0.65	\$	0.58	\$ 1.70	\$	1.84	
<b>Reported:</b>	Return on average assets <sup>2</sup>	1.13 %		0.81 %	1.00 %		1.08 %	
Adjusted:	Return on average assets <sup>1, 2</sup>	1.15 %		1.03 %	1.02 %		1.19 %	
<b>Reported:</b>	Return on average tangible common equity <sup>1, 2</sup>	17.41 %		10.60 %	14.81 %		13.12 %	
Adjusted:	Return on average tangible common equity <sup>1, 2</sup>	17.79 %		13.43 %	15.08 %		14.43 %	
<b>Reported:</b>	Pre-provision net revenue <sup>1</sup>	\$ 46,498	\$	30,470	\$ 122,133	\$	104,698	
Adjusted:	Pre-provision net revenue <sup>1</sup>	\$ 48,800	\$	39,409	\$ 129,421	\$	119,648	
<b>Reported:</b>	Pre-provision net revenue to average assets <sup>1, 2</sup>	1.47 %		0.95 %	1.30 %		1.21 %	
Adjusted:	Pre-provision net revenue to average assets <sup>1, 2</sup>	1.54 %		1.23 %	1.38 %		1.38 %	

1. A non-GAAP financial measure. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see <u>"Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information</u>" included in this Quarterly Report.

2. Annualized measure.

## Acquisitions

On May 31, 2021, First Busey completed its acquisition of CAC, the holding company for GSB. GSB was operated as a separate banking subsidiary from June 1, 2021, until August 14, 2021, when it was merged with and into Busey Bank. At that time GSB's banking centers became banking centers of Busey Bank. Upon completion of the GSB acquisition, we reset the baseline for the future financial performance of First Busey in a multitude of positive ways.

#### Non-operating Expenses and Non-GAAP Measures

First Busey views certain non-operating items, including acquisition-related and restructuring charges, as adjustments to net income reported under GAAP. Non-operating pre-tax adjustments for the three and nine months ended September 30, 2022, included \$1.0 million and \$2.1 million of expenses, respectively, related to acquisitions and restructuring.

A reconciliation of non-GAAP measures—including pre-provision net revenue, adjusted pre-provision net revenue, pre-provision net revenue to average assets, adjusted pre-provision net revenue to average assets, adjusted net income, adjusted diluted earnings per share, adjusted return on average assets, return on average tangible common equity, adjusted return on average tangible common equity, adjusted net interest margin, adjusted noninterest expense, adjusted core expense, efficiency ratio, adjusted efficiency ratio, adjusted core efficiency ratio, tangible book value per common share, tangible common equity, tangible common equity to tangible assets, core loans, core loans to portfolio loans, core deposits, core deposits to total deposits, and core loans to core deposits—which First Busey believes facilitates the assessment of its financial results and peer comparability, is included in tabular form in <u>"Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information"</u> included in this Quarterly Report.

#### **Banking Center Markets**

We serve the Illinois banking market with 46 Busey Bank banking centers. Our Illinois markets feature several Fortune 1000 companies. Those organizations, coupled with large healthcare and higher education sectors, anchor the communities in which they are located and have provided a comparatively stable foundation for housing, employment, and small business. Ten of our banking centers in Illinois are located within the Chicago Metropolitan Statistical Area, and 12 of our banking centers in Illinois are located within the St. Louis Metropolitan Statistical Area.

Busey Bank has eight banking centers in Missouri, all within the St. Louis Metropolitan Statistical Area. St. Louis, Missouri has a diverse economy with major employment sectors including health care, financial services, professional and business services, and retail. We have a total of 20 banking centers within the boundaries of the St. Louis Metropolitan Statistical Area, including branches in both Illinois and Missouri.

Busey Bank has three banking centers in southwest Florida, an area which has experienced strong population growth, job growth, and an expanded housing market over the last several years.

Busey Bank has one banking center in the Indianapolis, Indiana area, which is the most populous city of Indiana with a diverse economy, including the headquarters of many large corporations.

#### Net Interest Income

Net interest income is the difference between interest income and fees earned on earning assets and interest expense incurred on interest-bearing liabilities. Interest rate levels and volume fluctuations within earning assets and interest-bearing liabilities impact net interest income. Net interest margin is taxequivalent net interest income as a percent of average earning assets.

Certain assets with tax favorable treatment are evaluated on a tax-equivalent basis, assuming a federal income tax rate of 21.0%. Tax favorable assets generally have lower contractual pre-tax yields than fully taxable assets. A tax-equivalent analysis is performed by adding the tax savings to the earnings on tax favorable assets. After factoring in the tax favorable effects of these assets, the yields may be more appropriately evaluated against alternative earning assets. In addition to yield, various other risks are factored into the evaluation process.

# Consolidated Average Balance Sheets and Interest Rates (Unaudited)

The following tables show our unaudited Consolidated Average Balance Sheets (*dollars in thousands*), and details the major categories of assets and liabilities, the interest income earned on interest-earning assets, the interest expense paid for interest-bearing liabilities, and the related interest yields for the periods shown. Average information is provided on a daily average basis.

					Three Months En	ded	September 30,			
				2022					2021	
		Average Balance		Income/ Expense	Yield/ Rate <sup>5</sup>		Average Balance		Income/ Expense	Yield/ Rate <sup>5</sup>
Assets										
Interest-bearing bank deposits and federal funds sold	\$	207,917	\$	1,085	2.07 %	\$	860,200	\$	462	0.21 %
Investment securities:										
U.S. Government obligations		174,357		267	0.61 %		251,553		416	0.66 %
Obligations of states and political subdivisions <sup>1</sup>		284,069		1,900	2.65 %		299,024		1,900	2.52 %
Other securities		3,209,327		16,298	2.01 %		3,171,163		10,167	1.27 %
Loans held for sale		4,195		53	5.01 %		15,589		99	2.52 %
Portfolio loans <sup>1, 2</sup>		7,617,918		76,355	3.98 %		7,133,108		65,418	3.64 %
Total interest-earning assets <sup>1, 3</sup>	\$	11,497,783	\$	95,958	3.31 %	\$	11,730,637	\$	78,462	2.65 %
Cash and due from banks		123,480					149,550			
Premises and equipment		130,367					144,334			
ACL		(89,019)					(96,682)			
Other assets		869,245					769,956			
Total assets	\$	12,531,856				\$	12,697,795			
Liabilities and Stockholders' Equity										
Interest-bearing transaction deposits	\$	2,880,802	\$	1,582	0.22 %	\$	2,809,669	\$	522	0.07 %
Savings and money market deposits		3,311,327		1,058	0.13 %		3,369,482		811	0.10 %
Time deposits		800,996		925	0.46 %		1,074,091		1,726	0.64 %
Federal funds purchased and repurchase agreements		233,032		459	0.78 %		221,813		60	0.11 %
Borrowings <sup>4</sup>		307,255		4,300	5.55 %		296,185		3,262	4.37 %
Junior subordinated debt issued to unconsolidated trusts		71,736		786	4.35 %		71,565		728	4.04 %
Total interest-bearing liabilities	\$	7,605,148	\$	9,110	0.48 %	\$	7,842,805	\$	7,109	0.36 %
Net interest spread <sup>1</sup>					2.83 %					2.29 %
Noninterest-bearing deposits		3,583,693					3,365,823			
Other liabilities		161,567					137,751			
Stockholders' equity		1,181,448					1,351,416			
Total liabilities and stockholders' equity	\$	12,531,856				\$	12,697,795			
Interest income / earning assets <sup>1, 3</sup>	\$	11,497,783	\$	95,958	3.31 %	\$	11,730,637	\$	78,462	2.65 %
Interest expense / earning assets	·	11,497,783	\$	9,110	0.31 %		11,730,637	\$	7,109	0.24 %
Net interest margin <sup>1</sup>		, - ,	\$	86,848	3.00 %		,,,	\$	71,353	2.41 %
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1. On a tax-equivalent basis and assuming a federal income tax rate of 21.0%. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see <u>"Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information"</u> included in this Quarterly Report.

2. Non-accrual loans have been included in average portfolio loans.

3. Interest income includes a tax-equivalent adjustment of \$0.5 million and \$0.6 million for the three months ended September 30, 2022, and 2021, respectively.

4. Includes short-term and long-term borrowings. Interest expense includes a non-usage fee on a revolving loan.

5. Annualized.

				Nine Months End	led S	eptember 30,			
			2022					2021	
	 Average Balance		Income/ Expense	Yield/ Rate <sup>5</sup>		Average Balance		Income/ Expense	Yield/ Rate <sup>5</sup>
Assets									
Interest-bearing bank deposits and federal funds sold	\$ 331,664	\$	1,720	0.69 %	\$	597,960	\$	857	0.19 %
Investment securities:									
U.S. Government obligations	186,493		836	0.60 %		166,300		1,375	1.11 %
Obligations of states and political subdivisions <sup>1</sup>	293,161		5,762	2.63 %		297,094		5,772	2.60 %
Other securities	3,345,611		43,913	1.75 %		2,645,746		25,513	1.29 %
Loans held for sale	6,376		168	3.52 %		23,060		401	2.32 %
Portfolio loans <sup>1, 2</sup>	7,387,582		203,338	3.68 %		6,921,226		189,743	3.67 %
Total interest-earning assets <sup>1, 3</sup>	\$ 11,550,887	\$	255,737	2.96 %	\$	10,651,386	\$	223,661	2.81 %
Cash and due from banks	123,881					134,998			
Premises and equipment	132,977					138,257			
ACL	(88,744)					(98,522)			
Other assets	828,815					745,151			
Total assets	\$ 12,547,816				\$	11,571,270			
Liabilities and Stockholders' Equity									
Interest-bearing transaction deposits	\$ 2,742,105	\$	2,446	0.12 %	\$	2,534,979	\$	1,529	0.08 %
Savings and money market deposits	3,399,782		2,310	0.09 %		2,981,559		2,151	0.10 %
Time deposits	855,219		3,079	0.48 %		1,060,993		6,406	0.81 %
Federal funds purchased and repurchase agreements	246,481		665	0.36 %		203,777		177	0.12 %
Borrowings <sup>4</sup>	296,034		11,165	5.04 %		262,024		9,245	4.72 %
Junior subordinated debt issued to unconsolidated trusts	71,693		2,148	4.01 %		71,524		2,185	4.08 %
Total interest-bearing liabilities	\$ 7,611,314	\$	21,813	0.38 %	\$	7,114,856	\$	21,693	0.41 %
Net interest spread <sup>1</sup>				2.58 %					2.40 %
Noninterest-bearing deposits	3,569,562					3,010,999			
Other liabilities	147,295					121,844			
Stockholders' equity	1,219,645					1,323,571			
Total liabilities and stockholders' equity	\$ 12,547,816				\$	11,571,270			
Interest income / earning assets <sup>1, 3</sup>	\$ 11,550,887	\$	255,737	2.96 %	\$	10,651,386	\$	223,661	2.81 %
Interest expense / earning assets	\$ 11,550,887	\$	21,813	0.25 %	\$	10,651,386	\$	21,693	0.27 %
Net interest margin <sup>1</sup>		\$	233,924	2.71 %			\$	201,968	2.54 %
		_					_	•	

On a tax-equivalent basis and assuming a federal income tax rate of 21.0%. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see <u>"Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information"</u> included in this Quarterly Report.
 Non-accrual loans have been included in average portfolio loans.
 Interest income includes a tax-equivalent adjustment of \$1.6 million and \$1.8 million for the nine months ended September 30, 2022, and 2021, respectively.
 Includes short-term and long-term borrowings. Interest expense includes a non-usage fee on a revolving loan.
 Annualized.

Notable changes in average assets and average liabilities are summarized as follows for the periods presented (dollars in thousands):

	Three Months Er	nded Se	eptember 30,			
	 2022		2021	_	Change	% Change
Average interest-earning assets	\$ 11,497,783	\$	11,730,637	\$	(232,854)	(2.0)%
Average interest-bearing liabilities	7,605,148		7,842,805		(237,657)	(3.0)%
Average noninterest-bearing deposits	3,583,693		3,365,823		217,870	6.5 %
Total average deposits	10,576,818		10,619,065		(42,247)	(0.4)%
Total average liabilities	11,350,408		11,346,379		4,029	— %
Average noninterest-bearing deposits as a percent of total						
average deposits	33.9 %		31.7 %	)	220 bps	
Total average deposits as a percent of total average liabilities	93.2 %		93.6 %	)	(40) bps	

Nine Months En	ded Se	ptember 30,			
2022		2021	-	Change	% Change
\$ 11,550,887	\$	10,651,386	\$	899,501	8.4 %
7,611,314		7,114,856		496,458	7.0 %
3,569,562		3,010,999		558,563	18.6 %
10,566,668		9,588,530		978,138	10.2 %
11,328,171		10,247,699		1,080,472	10.5 %
33.8 %		31.4 %	Ď	240 bps	
93.3 %		93.6 %	ó	(30) bps	
\$	2022 \$ 11,550,887 7,611,314 3,569,562 10,566,668 11,328,171 33.8 %	2022 \$ 11,550,887 \$ 7,611,314 3,569,562 10,566,668	\$       11,550,887       \$       10,651,386         7,611,314       7,114,856         3,569,562       3,010,999         10,566,668       9,588,530         11,328,171       10,247,699         33.8 %       31.4 %	2022         2021           \$         11,550,887         \$         10,651,386         \$           7,611,314         7,114,856         \$         3,569,562         3,010,999           10,566,668         9,588,530         \$         11,328,171         10,247,699           33.8 %         31.4 %         \$         \$         \$	2022         2021         Change           \$         11,550,887         \$         10,651,386         \$         899,501           7,611,314         7,114,856         496,458         3,569,562         3,010,999         558,563           10,566,668         9,588,530         978,138         11,328,171         10,247,699         1,080,472           33.8 %         31.4 %         240 bps         240 bps         10,540,540         10,540,540

Changes in net interest income and net interest margin are summarized as follows for the periods presented (dollars in thousands):

	Three Months Er	ded Se	ptember 30,		
	 2022		2021	Change	% Change
Net interest income					
Interest income, on a tax-equivalent basis <sup>1</sup>	\$ 95,958	\$	78,462	\$ 17,496	22.3 %
Interest expense	(9,110)		(7,109)	(2,001)	28.1 %
Net interest income, on a tax-equivalent basis <sup>1</sup>	\$ 86,848	\$	71,353	\$ 15,495	21.7 %
Net interest margin <sup>1, 2</sup>	3.00 %		2.41 %	59 bps	

	Nine Months En	ded Se	ptember 30,		
	 2022		2021	Change	% Change
Net interest income					
Interest income, on a tax-equivalent basis <sup>1</sup>	\$ 255,737	\$	223,661	\$ 32,076	14.3 %
Interest expense	(21,813)		(21,693)	(120)	0.6 %
Net interest income, on a tax-equivalent basis <sup>1</sup>	\$ 233,924	\$	201,968	\$ 31,956	15.8 %
Net interest margin <sup>1, 2</sup>	2.71 %		2.54 %	17 bps	

1. Assuming a federal income tax rate of 21.0%. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see <u>"Item 2. Management's</u> <u>Discussion and Analysis—Non-GAAP Financial Information</u>" included in this Quarterly Report.

2. Net interest income expressed as a percentage of average earning assets, stated on a tax-equivalent basis.

The FOMC raised rates by 150 basis points during the third quarter of 2022, and a total of 300 basis points during the first three quarters of 2022. Rising rates have a positive impact on net interest margin, as assets, in particular commercial loans, reprice more quickly and to a greater extent than liabilities. Given the timing of the FOMC meetings in September, the full benefit of the associated movement in rates to our net interest margin will be realized in subsequent quarters. In general, net interest margins have been impacted over the last two years by PPP loans, significant growth in the Company's liquidity position, organic portfolio loan growth over the past six quarters, and the issuance of debt, with more recent impacts resulting from rate increases.

First Busey remains substantially core deposit<sup>1</sup> funded, with robust liquidity and significant market share in the communities we serve. As of September 30, 2022, our loan to deposit ratio was 72.4% and core deposits represented 99.0% of total deposits.

Net interest spread, which represents the difference between the average rate earned on earning assets and the average rate paid on interest-bearing liabilities, was 2.83% and 2.58% for the three and nine months ended September 30, 2022, respectively, compared to 2.29% and 2.40% for the three and nine months ended September 30, 2021, respectively, compared to 2.29% and 2.40% for the three and nine months ended September 30, 2022, respectively.

The net interest margin discussion above is based upon the results and average balances for the three and nine months ended September 30, 2022, and 2021. Annualized net interest margins for the quarterly periods indicated were as follows:

	2022	2021
First Quarter	2.45 %	2.72 %
Second Quarter	2.68 %	2.50 %
Third Quarter	3.00 %	2.41 %
Fourth Quarter		2.36 %

<sup>1</sup> Core deposits is a non-GAAP financial measure. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see <u>"Item 2. Management's Discussion</u> and Analysis—Non-GAAP Financial Information" included in this Quarterly Report.

Management attempts to mitigate the effects of an unpredictable interest-rate environment through effective portfolio management, prudent loan underwriting and pricing discipline, and operational efficiencies. For a description of accounting policies underlying the recognition of interest income and expense, refer to the Notes to Consolidated Financial Statements in the Company's 2021 Annual Report.

### Noninterest Income

Changes in noninterest income are summarized as follows for the periods presented (dollars in thousands):

		Three Months En	ded S	September 30,			
		2022		2021		Change	% Change
Noninterest income							
Wealth management and payment technology income:							
Wealth management fees	\$	12,508	\$	13,749	\$	(1,241)	(9.0)%
Payment technology solutions		5,080		4,620		460	10.0 %
Combined, wealth management fees and payment technology							
solutions		17,588		18,369		(781)	(4.3)%
Fees for customer services		7,627		9,288		(1,661)	(17.9)%
Mortgage revenue		438		1,740		(1,302)	(74.8)%
Income on bank owned life insurance		958		999		(41)	(4.1)%
Securities income:							
Realized net gains (losses) on securities		(74)		(5)		(69)	NM
Unrealized net gains (losses) recognized on equity securities		78		62		16	25.8 %
Net securities gains (losses)		4		57		(53)	(93.0)%
Other income		4,318		2,806		1,512	53.9 %
Total noninterest income	\$	30,933	\$	33,259	\$	(2,326)	(7.0)%
	-		-		-		

	N	line Months End	led S	eptember 30,		
		2022		2021	Change	% Change
Noninterest income						
Wealth management and payment technology income:						
Wealth management fees	\$	42,422	\$	39,335	\$ 3,08	7 7.8 %
Payment technology solutions		15,045		13,771	1,27	4 9.3 %
Combined, wealth management fees and payment technology solutions		57,467		53,106	4,36	1 8.2 %
Fees for customer services		26,122		25,936	18	6 0.7 %
Mortgage revenue		1,697		6,153	(4,45)	6) (72.4)%
Income on bank owned life insurance		2,716		3,439	(72)	3) (21.0)%
Securities income:						
Realized net gains (losses) on securities		52		114	(62	2) (54.4)%
Unrealized net gains (losses) recognized on equity securities		(2,376)		2,482	(4,85	3) (195.7)%
Net securities gains (losses)		(2,324)		2,596	(4,92	)) (189.5)%
Other income		12,046		6,485	5,56	1 85.8 %
Total noninterest income	\$	97,724	\$	97,715	\$	9 — %

Total noninterest income was \$30.9 million for the three months ended September 30, 2022, a 7.0% decrease from the comparable period in 2021, and was \$97.7 million for the nine months ended September 30, 2022, consistent with the comparable period in 2021. Results for the nine months ended September 30, 2021, included four months of operating income for GSB, whereas results for the same period in 2022 reflect the fully integrated acquisition for the complete period. Revenues from wealth management fees and payment technology solutions represented 56.9% and 58.8% of the Company's noninterest income for the three and nine months ended September 30, 2022, respectively, providing a complement to spread-based revenue from traditional banking activities. On a combined basis, revenue from these two critical operating areas was \$17.6 million for the three months ended September 30, 2022, a 4.3% decrease from the comparable period in 2021, and was \$57.5 million for the nine months ended September 30, 2022, an 8.2% increase from the comparable period in 2021.

Wealth management fees were \$12.5 million for the three months ended September 30, 2022, a 9.0% decrease from the comparable period in 2021, and were \$42.4 million for the nine months ended September 30, 2022, a 7.8% increase from the comparable period for 2021. First Busey's Wealth Management division ended the third quarter of 2022 with \$10.7 billion in assets under care, compared to \$12.7 billion as of December 31, 2021. The decrease in assets under care was principally due to a reduction in market valuations. Our portfolio management team continues to produce solid results in the face of very volatile markets. In the third quarter, Busey's core investment strategy outperformed its blended benchmark, which consists of 60% MSCI All Country World Index and 40% Bloomberg Intermediate Government/Credit Index.

Payment technology solutions revenue relates to our payment processing company, FirsTech. Payment technology solutions revenue was \$5.1 million for the three months ended September 30, 2022, a 10.0% increase from the comparable period in 2021, and was \$15.0 million for the nine months ended September 30, 2022, a 9.3% increase from the comparable period in 2021. FirsTech segment revenue was \$5.6 million for the three months ended September 30, 2022, a 10.8% increase from the comparable period of 2021, and was \$16.4 million for the nine months ended September 30, 2022, a 10.8% increase from the comparable period of 2021, and was \$16.4 million for the nine months ended September 30, 2022, an 11.0% increase from the comparable period in 2021. FirsTech operations add important diversity to our revenue stream while widening our array of service offerings to larger commercial clients both within our footprint and nationally. We are currently making strategic investments in FirsTech to enhance future growth, including further upgrades to the product and engineering teams to build an Application Programming Interface (API) cloud-based platform to provide for fully integrated payment capabilities as well as the continued development of our Banking as a Service (BaaS) platform.

Fees for customer services were \$7.6 million for the three months ended September 30, 2022, a 17.9% decrease from the comparable period in 2021, and were \$26.1 million for the nine months ended September 30, 2022, a 0.7% increase from the comparable period in 2021. Beginning on July 1, 2022, we became subject to the Durbin Amendment of the Dodd-Frank Act. The Durbin Amendment requires the Federal Reserve to establish a maximum permissible interchange fee for many types of debit transactions, which resulted in a \$2.4 million reduction in fee income during the three months ended September 30, 2022.

Mortgage revenue was \$0.4 million for the three months ended September 30, 2022, a 74.8% decrease from the comparable period in 2021, and was \$1.7 million for the nine months ended September 30, 2022, a 72.4% decrease from the comparable period in 2021. Decreases primarily resulted from declines in sold-loan mortgage volume and gain on sale premiums. General economic conditions and interest rate volatility may impact fees in future quarters.

Income on bank owned life insurance was \$1.0 million for the three months ended September 30, 2022, a 4.1% decrease from the comparable period in 2021, and was \$2.7 million for the nine months ended September 30, 2022, a 21.0% decrease from the comparable period in 2021. Decreases resulted from lower life insurance proceeds and a decline in earnings on the cash surrender value of the policies.

Other income was \$4.3 million for the three months ended September 30, 2022, a \$1.5 million increase from the comparable period in 2021, and was \$12.0 million for the nine months ended September 30, 2022, a \$5.6 million increase from the comparable period in 2021. Other income benefited from higher income recognized on venture capital investments, check sales, and swap origination fees, partially offset by losses on fixed asset disposal and lower commercial loan sale gains recorded during the three and nine months ended September 30, 2022.

#### Noninterest Expense

Changes in noninterest expense are summarized as follows for the periods presented (dollars in thousands):

	Three Months E	nded Se	ptember 30,		
	 2022		2021	Change	% Change
Noninterest expense		_			
Salaries, wages, and employee benefits	\$ 39,762	\$	41,949	\$ (2,187)	(5.2)%
Data processing	5,447		7,782	(2,335)	(30.0)%
Premises expenses:					
Net occupancy expense of premises	4,705		4,797	(92)	(1.9)%
Furniture and equipment expenses	1,799		2,208	(409)	(18.5)%
Combined, net occupancy expense of premises and furniture and equipment expenses	 6,504		7,005	 (501)	
Professional fees	1,579		1,361	218	16.0 %
Amortization of intangible assets	2,871		3,149	(278)	(8.8)%
Interchange expense	1,574		1,434	140	9.8 %
Other expense	12,999		10,807	2,192	20.3 %
Total noninterest expense	\$ 70,736	\$	73,487	\$ (2,751)	(3.7)%
Income taxes	\$ 8,477	\$	6,455	\$ 2,022	31.3 %
Effective income tax rate	19.2 %	1	19.9 %	(70) bps	
Efficiency ratio <sup>1</sup>	57.6 %		67.3 %	(970) bps	
Adjusted efficiency ratio <sup>1</sup>	56.8 %	,	59.0 %	(220) bps	

1. The efficiency ratio and adjusted efficiency ratio are non-GAAP financial measures. For a reconciliation of non-GAAP measures to the most directly comparable financial GAAP measures, see "Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information" included in this Quarterly Report.



	Nine Months En	ded S	eptember 30,			
	 2022		2021	Change	% Change	
Noninterest expense						
Salaries, wages, and employee benefits	\$ 117,226	\$	107,222	\$ 10,004	9.3 %	
Data processing	15,800		16,881	(1,081)	(6.4)%	
Premises expenses:						
Net occupancy expense of premises	14,492		13,606	886	6.5 %	
Furniture and equipment expenses	 5,874		6,300	 (426)	(6.8)%	
Combined, net occupancy expense of premises and furniture and equipment expenses	20,366		19,906	460		
Professional fees	4,693		5,617	(924)	(16.5)%	
Amortization of intangible assets	8,833		8,200	633	7.7 %	
Interchange expense	4,606		4,360	246	5.6 %	
Other expense	38,680		28,425	10,255	36.1 %	
Total noninterest expense	\$ 210,204	\$	190,611	\$ 19,593	10.3 %	
Income taxes	\$ 22,121	\$	24,136	\$ (2,015)	(8.3)%	
Effective income tax rate	19.1 %		20.5 %	(140) bps		
Efficiency ratio <sup>1</sup>	60.3 %		61.4 %	(110) bps		
-						
Adjusted efficiency ratio <sup>1</sup>	59.7 %		57.5 %	220 bps		
Full-time equivalent employees as of period-end	1,513		1,462	51	3.5 %	

1. The efficiency ratio and adjusted efficiency ratio are non-GAAP financial measures. For a reconciliation of non-GAAP measures to the most directly comparable financial GAAP measures, see "Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information" included in this Quarterly Report.

Total noninterest expense was \$70.7 million for the three months ended September 30, 2022, a 3.7% decrease from the comparable period in 2021, and was \$210.2 million for the nine months ended September 30, 2022, a 10.3% increase from the comparable period in 2021. Results for the nine months ended September 30, 2021, included four months of operating expenses for GSB, whereas results for the same period in 2022 reflect the fully integrated acquisition for the complete period.

Salaries, wages, and employee benefits were \$39.8 million for the three months ended September 30, 2022, a 5.2% decrease from the comparable period in 2021, and were \$117.2 million for the nine months ended September 30, 2022, a 9.3% increase from the comparable period in 2021. Full-time equivalents were 1,513 as of September 30, 2022, compared to 1,462 at September 30, 2021. The Company continues to invest in talent across our business lines and our risk management infrastructure. Labor market trends over the past year reflected a shrinking labor supply, while job growth resulted in increased demands for a skilled workforce, putting further upward pressure on salaries, wages, and employee benefits.

Data processing expense was \$5.4 million for the three months ended September 30, 2022, a 30.0% decrease from the comparable period in 2021, and was \$15.8 million for the nine months ended September 30, 2022, a 6.4% decrease from the comparable period in 2021. Decreases were primarily attributable to higher expenses in 2021 related to the CAC acquisition. Excluding non-operating expenses, data processing expenses increased by \$0.8 million and \$2.3 million for the three and nine months ended September 30, 2022, compared to the same periods in 2021.

Combined, net occupancy expense of premises and furniture and equipment expense totaled \$6.5 million for the three months ended September 30, 2022, a 7.2% decrease from the comparable period in 2021, and \$20.4 million for the nine months ended September 30, 2022, a 2.3% increase from the comparable period in 2021. Year-over-year increases are primarily attributable to higher maintenance costs, elevated utility costs, and increased real estate taxes.

Professional fees were \$1.6 million for the three months ended September 30, 2022, a 16.0% increase from the comparable period in 2021, and \$4.7 million for the nine months ended September 30, 2022, a 16.5% decrease from the comparable period in 2021. Excluding non-operating expenses, professional fees increased by \$0.3 million and \$0.2 million for the three and nine months ended September 30, 2022, compared to the same periods in 2021.

Amortization of intangible assets was \$2.9 million for the three months ended September 30, 2022, an 8.8% decrease from the comparable period in 2021, and \$8.8 million for the nine months ended September 30, 2022, a 7.7% increase from the comparable period for 2021. Year-over-year increases primarily related to intangible assets acquired in the acquisition of CAC during the second quarter of 2021.

Interchange expense was \$1.6 million for the three months ended September 30, 2022, a 9.8% increase from the comparable period in 2021, and was \$4.6 million for the nine months ended September 30, 2022, a 5.6% increase from the comparable period in 2021. Fluctuations in interchange expense were primarily the result of increased payment and volume activity at FirsTech.

Other expense was \$13.0 million for the three months ended September 30, 2022, a \$2.2 million increase from the comparable period in 2021, and was \$38.7 million for the nine months ended September 30, 2022, an \$10.3 million increase from the comparable period in 2021. Increases were across multiple expense categories including marketing and business development, NMTC amortization, regulatory expenses, and fluctuations in provision for unfunded commitments.

The efficiency ratio<sup>2</sup>, which is a measure commonly used by management and the banking industry, measures the amount of expense incurred to generate a dollar of revenue. Our efficiency ratios<sup>2</sup> were 57.6% and 60.3% for the three and nine months ended September 30, 2022, respectively, compared to 67.3% and 61.4% for the three and nine months ended September 30, 2021, respectively.

Our adjusted efficiency ratios<sup>2</sup> were 56.8% and 59.7% for the three and nine months ended September 30, 2022, respectively, compared to 59.0% and 57.5% for three and nine months ended September 30, 2021. The Company remains focused on expense discipline, while making necessary investments to promote the organic growth of our key business lines and related support and risk management functions.

### Taxes

Effective income tax rates of 19.2% and 19.9% for the three and nine months ended September 30, 2022, respectively, were lower than the combined federal and state statutory rate of approximately 28.0% due to tax exempt interest income, such as municipal bond interest and bank owned life insurance income, and investments in various federal and state tax credits. We continue to monitor evolving federal and state tax legislation and its potential impact on operations on an ongoing basis. As of September 30, 2022, we were not under examination by any tax authority; however, we have received an inquiry from the State of Illinois regarding our prior franchise tax filings. In the event the Company is required to amend our prior franchise tax filings, we could incur additional expenses.

<sup>&</sup>lt;sup>2</sup> The efficiency ratio and adjusted efficiency ratio are non-GAAP financial measures. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see "<u>Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information</u>" included in this Quarterly Report.



# FINANCIAL CONDITION

#### **Balance Sheet**

Changes in significant items included in our unaudited Consolidated Balance Sheets are summarized as follows as of each of the dates indicated (dollars in thousands):

		As	s of				
		September 30, 2022		December 31, 2021		Change	% Change
Assets							
Debt securities available for sale	\$	2,547,041	\$	3,981,251	\$	(1,434,210)	(36.0)%
Debt securities held to maturity		936,328		—		936,328	N/A
Portfolio loans, net of ACL		7,579,392		7,101,111		478,281	6.7 %
Total assets	\$	12,497,388	\$	12,859,689	\$	(362,301)	(2.8)%
Liabilities Deposits:							
Noninterest-bearing	\$	3,628,169	\$	3,670,267	¢	(42,098)	(1.1)%
Interest-bearing	Ψ	6,973,228	Ψ	7,098,310	Ψ	(125,082)	(1.8)%
Total deposits	\$	10,601,397	\$	10,768,577	\$	(167,180)	(1.6)%
Securities sold under agreements to repurchase	\$	234,597	\$	270,139	\$	(35,542)	(13.2)%
Subordinated notes, net of unamortized issuance costs		221,835		182,773		39,062	21.4 %
Junior subordinated debt owed to unconsolidated trusts		71,765		71,635		130	0.2 %
Total liabilities	\$	11,390,800	\$	11,540,577	\$	(149,777)	(1.3)%
Stockholders' Equity	\$	1,106,588	\$	1,319,112	\$	(212,524)	(16.1)%

### **Portfolio Loans**

We believe that making sound and profitable loans is a necessary and desirable means of employing funds available for investment. First Busey maintains lending policies and procedures designed to focus lending efforts on the types, locations, and duration of loans most appropriate for its business model and markets. While not specifically limited, we attempt to focus our lending on short to intermediate-term (0-10 years) loans in geographic areas within 125 miles of our lending offices. Loans originated outside of these areas are generally to existing customers of Busey Bank. We attempt to utilize government-assisted lending programs, such as the SBA and U.S. Department of Agriculture lending programs, when prudent. Generally, loans are collateralized by assets, primarily real estate, and guaranteed by individuals. Loans are expected to be repaid primarily from cash flows of the borrowers or from proceeds from the sale of selected assets of the borrowers.

Management reviews and approves Busey Bank's lending policies and procedures on a regular basis. Management routinely (at least quarterly) reviews the ACL in conjunction with reports related to loan production, loan quality, concentrations of credit, loan delinquencies, non-performing loans, and potential problem loans. Our underwriting standards are designed to encourage relationship banking rather than transactional banking. Relationship banking implies a primary banking relationship with the borrower that includes, at a minimum, an active deposit banking relationship in addition to the lending relationship. Significant underwriting factors, in addition to location, duration, a sound and profitable cash flow basis, and the borrower's character, include the quality of the borrower's financial history, the liquidity of the underlying collateral, and the reliability of the valuation of the underlying collateral.

The Company maintains a well-diversified loan portfolio and, as a matter of policy and practice, limits concentration exposure in any particular loan segment.

At no time is a borrower's total borrowing relationship permitted to exceed Busey Bank's regulatory lending limit. We generally limit such relationships to amounts substantially less than the regulatory limit. Loans to related parties, including executive officers and directors of First Busey and its subsidiaries, are reviewed for compliance with regulatory guidelines.

First Busey maintains an independent loan review department that reviews loans for compliance with our loan policy on a periodic basis. In addition, the loan review department reviews risk assessments made by our credit department, lenders, and loan committees. Results of these reviews are presented to management and the audit committee at least quarterly.

Busey Bank's lending activities can be summarized into five primary areas: commercial loans, commercial real estate loans, real estate construction loans, retail real estate loans, and retail other loans. A description of each of the lending areas can be found in the Company's 2021 Annual Report. A significant majority of our portfolio lending activity occurs in the Illinois and Missouri markets, with the remainder in the Florida and Indiana markets.

Geographic distributions of portfolio loans, based on originations, by category were as follows (dollars in thousands):

	September 30, 2022								
	 Illinois		Missouri		Florida		Indiana		Total
Portfolio loans									
Commercial	\$ 1,371,973	\$	475,655	\$	47,527	\$	50,738	\$	1,945,893
Commercial real estate	2,211,923		680,607		202,927		183,227		3,278,684
Real estate construction	290,248		135,102		41,062		33,148		499,560
Retail real estate	1,240,568		210,693		121,881		69,957		1,643,099
Retail other	297,772		2,177		1,699		1,230		302,878
Total portfolio loans	\$ 5,412,484	\$	1,504,234	\$	415,096	\$	338,300	\$	7,670,114
ACL									(90,722)
Portfolio loans, net of ACL								\$	7,579,392

	December 31, 2021									
		Illinois		Missouri		Florida		Indiana		Total
Portfolio loans										
Commercial	\$	1,372,584	\$	463,085	\$	55,180	\$	53,037	\$	1,943,886
Commercial real estate		2,063,681		691,969		191,303		172,854		3,119,807
Real estate construction		199,471		120,785		31,265		34,475		385,996
Retail real estate		1,124,486		235,083		96,563		56,844		1,512,976
Retail other		219,000		3,684		2,181		1,468		226,333
Total portfolio loans	\$	4,979,222	\$	1,514,606	\$	376,492	\$	318,678	\$	7,188,998
ACL										(87,887)
Portfolio loans, net of ACL									\$	7,101,111

Changes in portfolio loan balances were as follows (dollars in thousands):

	As	s of			
	 September 30, 2022		December 31, 2021	Change	% Change
Portfolio loans					
Commercial loans:					
Commercial	\$ 1,945,893	\$	1,943,886	\$ 2,007	0.1 %
Commercial real estate	3,278,684		3,119,807	158,877	5.1%
Real estate construction	499,560		385,996	113,564	29.4%
Commercial loan balances	 5,724,137		5,449,689	274,448	5.0%
Retail loans:					
Retail real estate	1,643,099		1,512,976	130,123	8.6%
Retail other	302,878		226,333	76,545	33.8%
Retail loan balances	 1,945,977		1,739,309	206,668	11.9%
Total portfolio loans	7,670,114		7,188,998	481,116	6.7%
ACL	(90,722)		(87,887)	(2,835)	3.2 %
Portfolio loans, net of ACL	\$ 7,579,392	\$	7,101,111	\$ 478,281	6.7%

Excluding the amortized cost of PPP loans, changes in commercial loan balances were as follows:

		As	s of			
	September 30,         December 31,           2022         2021				Change	% Change
Commercial loan balances	\$	5,724,137	\$	5,449,689	\$ 274,448	5.0%
PPP loans amortized cost		(1,426)		(74,958)	73,532	(98.1)%
Commercial loan balances, excluding PPP loans	\$	5,722,711	\$	5,374,731	\$ 347,980	6.5%

As of September 30, 2022, the Company has experienced its sixth consecutive quarter of strong core loan<sup>3</sup> growth. As has been our practice, we remain steadfast in our disciplined underwriting.

# Allowance and Provision for Credit Losses

The ACL is a significant estimate in our unaudited consolidated financial statements, affecting both earnings and capital. The methodology adopted influences, and is influenced by, Busey Bank's overall credit risk management processes. The ACL is recorded in accordance with GAAP to provide an adequate reserve for expected credit losses that is reflective of management's best estimate of what is expected to be collected. All estimates of credit losses should be based on a careful consideration of all significant factors affecting the collectability as of the evaluation date. The ACL is established through the provision for credit loss expense charged to income.

Provision for credit loss expenses increased for the three months ended September 30, 2022, due to a provision expense of \$1.9 million, compared to a provision expense increased for the nine months ended September 30, 2022, due to a provision expense of \$3.8 million, compared to a provision release of \$10.4 million for the same period in 2021. Releases in 2021 reflect a normalization of the reserve balances following a build-up at the onset of the COVID-19.

<sup>&</sup>lt;sup>3</sup> Core loans is a non-GAAP financial measure. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see <u>"Item 2. Management's Discussion</u> and Analysis—Non-GAAP Financial Information" included in this Quarterly Report.

The relationship between our portfolio loan balances and our ACL is summarized as follows, as of each of the dates indicated (dollars in thousands):

				As of		
		 September 30, 2022	June 30, 2022	March 31, 2022	December 31, 2021	September 30, 2021
Portfolio loans	[a]	\$ 7,670,114	\$ 7,497,778	\$ 7,272,873	\$ 7,188,998	\$ 7,150,635
Non-GAAP adjustments:						
PPP loans amortized cost		(1,426)	(7,616)	(31,769)	(74,958)	(178,231)
Core loans <sup>1</sup>	[b]	\$ 7,668,688	\$ 7,490,162	\$ 7,241,104	\$ 7,114,040	\$ 6,972,404
ACL	[c]	\$ 90,722	\$ 88,757	\$ 88,213	\$ 87,887	\$ 92,802
Ratios						
ACL to portfolio loans	[c÷a]	1.18%	1.18%	1.21%	1.22%	1.30%
ACL to core loans <sup>1</sup>	[c÷b]	1.18%	1.18%	1.22%	1.24%	1.33%

1. Core loans is a non-GAAP financial measure. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see <u>"Item 2. Management's</u> <u>Discussion and Analysis—Non-GAAP Financial Information</u>" included in this Quarterly Report.

As of September 30, 2022, management believed the level of the ACL to be appropriate based upon the information available. However, additional losses may be identified in our loan portfolio as new information is obtained. The ongoing impacts of CECL will be dependent upon changes in economic conditions and forecasts, originated and acquired loan portfolio composition, credit performance trends, portfolio duration, and other factors.

### Non-performing Loans and Non-performing Assets

Loans are considered past due if the required principal or interest payments have not been received as of the date such payments were due. Loans are placed on non-accrual status when, in management's opinion, the borrower may be unable to meet payment obligations as they become due, as well as when required by regulatory guidelines. Loans may be placed on non-accrual status regardless of whether or not such loans are considered past due. Loans are returned to accrual status when all principal and interest amounts contractually due are brought current and future payments are reasonably assured.

Typically, loans are secured by collateral. When a loan is classified as non-accrual and determined to be collateral dependent, it is appropriately reserved or charged down through the ACL to the fair value of our interest in the underlying collateral less estimated costs to sell. Our loan portfolio is collateralized primarily by real estate.

The following table sets forth information concerning non-performing loans and performing restructured loans, as of each of the dates indicated *(dollars in thousands)*:

					As of				
		 September 30, 2022	June 30, 2022		March 31, 2022		December 31, 2021		September 30, 2021
Portfolio loans	[a]	\$ 7,670,114	\$ 7,497,778	\$	7,272,873	\$	7,188,998	\$	7,150,635
Non-GAAP adjustments:									
PPP loans amortized cost		(1,426)	(7,616)		(31,769)		(74,958)		(178,231)
Core loans <sup>1</sup>	[b]	\$ 7,668,688	\$ 7,490,162	\$	7,241,104	\$	7,114,040	\$	6,972,404
Loans 30 – 89 days past due		\$ 6,307	\$ 5,157	\$	3,916	\$	6,261	\$	6,446
Total assets	[c]	12,497,388	12,356,433		12,567,509		12,859,689		12,899,330
Non-performing assets									
Non-performing loans:									
Non-accrual loans	[d]	15,425	15,840		12,488		15,946		25,369
Loans 90+ days past due and still accruing		1,229	1,654		197		906		491
Total non-performing loans	[e]	 16,654	 17,494		12,685	_	16,852		25,860
OREO and other repossessed assets	[f]	1,219	1,429		3,606		4,416		3,184
Total non-performing assets	[g]	\$ 17,873	\$ 18,923	\$	16,291	\$	21,268	\$	29,044
Substandard (excludes 90+ days past due)		84,148	84,411		79,962		70,565		51,740
Classified assets	[h]	\$ 102,021	\$ 103,334	\$	96,253	\$	91,833	\$	80,784
Performing TDRs (includes 30 – 89 days past due)		\$ 1,940	\$ 2,029	\$	1,771	\$	1,801	\$	2,083
ACL	[i]	\$ 90,722	\$ 88,757	\$	88,213	\$	87,887	\$	92,802
Bank Tier 1 Capital	[j]	\$ 1,288,945	\$ 1,265,418	\$	1,247,370	\$	1,241,303	\$	1,238,060
Ratios									
ACL to non-accrual loans	[i÷d]	588.15 %	560.33 %	ò	706.38 %		551.15 %	,	365.81 %
ACL to non-performing loans	[i÷e]	544.75 %	507.36 %	, D	695.41 %		521.52 %	,	358.86 %
ACL to non-performing assets	[i÷g]	507.59 %	469.04 %	ò	541.48 %		413.24 %	,	319.52 %
Non-accrual loans to portfolio loans	[d÷a]	0.20 %	0.21 %	, D	0.17 %		0.22 %	)	0.35 %
Non-performing loans to portfolio loans	[e÷a]	0.22 %	0.23 %	Ď	0.17 %		0.23 %		0.36 %
Non-performing loans to core loans <sup>1</sup>	[e÷b]	0.22 %	0.23 %	, D	0.18 %		0.24 %	1	0.37 %
Non-performing assets to total assets	[g÷c]	0.14 %	0.15 %	Ď	0.13 %		0.17 %		0.23 %
Non-performing assets to portfolio loans and OREO	[g÷(a+f)]	0.23 %	0.25 %	, )	0.22 %		0.30 %		0.41 %
Classified assets to Bank Tier 1 Capital and ACL	l [h÷(i+j)]	7.39 %	7.63 %	, )	7.21 %		6.91 %	,	6.07 %

<sup>1.</sup> Core loans is a non-GAAP financial measure. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see <u>"Item 2. Management's</u> <u>Discussion and Analysis—Non-GAAP Financial Information"</u> included in this Quarterly Report.

Asset quality remains strong by both historical as well as present-day industry standards. Non-performing loan balances decreased by 1.2% to \$16.7 million as of September 30, 2022, compared with \$16.9 million as of December 31, 2021. Continued disciplined credit management resulted in non-performing loans as a percentage of portfolio loans of 0.22% as of September 30, 2022, and 0.23% as of December 31, 2021.

Asset quality metrics remain dependent upon market-specific economic conditions, which may fluctuate from period to period. If economic conditions were to deteriorate, we would expect the credit quality of our loan portfolio to decline and loan defaults to increase.

#### Potential Problem Loans

Potential problem loans are loans classified as substandard which are not individually evaluated, restructured, non-accrual, or 90+ days past due, but where current information indicates that the borrower may not be able to comply with loan repayment terms. Management assesses the potential for loss on such loans and considers the effect of any potential loss in determining its provision for expected credit losses. Potential problem loans increased to \$83.7 million as of September 30, 2022, compared to \$70.5 million as of December 31, 2021. Management continues to monitor these credits and anticipates that restructurings, guarantees, additional collateral, or other planned actions will result in full repayment of the debts. As of September 30, 2022, management identified no other loans that represent or result from trends or uncertainties which would be expected to materially impact future operating results, liquidity, or capital resources.

### **COVID-19 Modifications**

To alleviate some of the financial hardships faced as a result of COVID-19, the Company offered a Financial Relief Program to qualifying customers. The program included options for short-term loan payment deferrals and certain fee waivers. As of September 30, 2022, the Company had no loans remaining on full payment deferral, 8 commercial loans on interest-only payment deferral representing \$20.6 million in loans, and one payment deferred retail loan representing \$0.1 million in loans. In comparison, the Company had 32 commercial loans on interest-only payment deferral representing \$128.7 million in loans, and two payment deferred retail loans of December 31, 2021. As these deferrals expire, the Company will continue to monitor credits for potential problem loans.

#### **Deposits**

Total deposits decreased by 1.6% to \$10.6 billion as of September 30, 2022, compared to \$10.8 billion as of December 31, 2021. We focus on deepening our relationships with customers to foster core deposit<sup>4</sup> growth, allowing us to reduce our reliance on wholesale funding. Core deposits include non-brokered transaction accounts, money market deposit accounts, and time deposits of \$250,000 or less. Fluctuations in deposit balances can be attributed to the retention of PPP loan funding in customer deposit accounts, the impacts of fiscal stimulus, inflation and related economic effects on our customers, as well as typical seasonality aspects within our portfolio.

## LIQUIDITY

Liquidity management is the process by which we ensure that adequate liquid funds are available to meet the present and future cash flow obligations arising in the daily operations of our business. These financial obligations consist of needs for funds to meet commitments to borrowers for extensions of credit, fund capital expenditures, honor withdrawals by customers, pay dividends to stockholders, and pay operating expenses. Our most liquid assets are cash and due from banks, interest-bearing bank deposits, and federal funds sold. Balances of these assets are dependent on our operating, investing, lending, and financing activities during any given period.

<sup>&</sup>lt;sup>4</sup> Core deposits is a non-GAAP financial measure. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see <u>"Item 2. Management's Discussion</u> and Analysis—Non-GAAP Financial Information" included in this Quarterly Report.



First Busey's primary sources of funds consist of deposits, investment maturities and sales, loan principal repayments, and capital funds. Additional liquidity is provided by the ability to borrow from the FHLB, the Federal Reserve, First Busey's revolving credit facility, or to utilize brokered deposits, as summarized in the table below (*dollars in thousands*):

	As of				
	 September 30, 2022		December 31, 2021		
Additional borrowing capacity available from:					
FHLB	\$ 1,824,424	\$	1,536,019		
Federal Reserve	752,733		624,627		
Revolving credit facility	40,000		40,000		
Additional borrowing capacity	\$ 2,617,157	\$	2,200,646		

As of September 30, 2022, management believed that adequate liquidity existed to meet all projected cash flow obligations. We seek to achieve a satisfactory degree of liquidity by actively managing both assets and liabilities. Asset management guides the proportion of liquid assets to total assets, while liability management monitors future funding requirements and prices liabilities accordingly.

### **OFF-BALANCE-SHEET ARRANGEMENTS**

Busey Bank routinely enters into commitments to extend credit and standby letters of credit in the normal course of business to meet the financing needs of its customers. We had outstanding loan commitments and standby letters of credit of \$2.1 billion as of both September 30, 2022, and December 31, 2021. The balance of commitments to extend credit represents future cash requirements and some of these commitments may expire without being drawn upon. We anticipate we will have sufficient funds available to meet current loan commitments, including loan applications received and in process prior to the issuance of firm commitments.

As of September 30, 2022, our reserve for unfunded commitments was \$7.1 million, compared to \$6.5 million as of December 31, 2021. We recorded a \$0.3 million release of the provision for unfunded commitments for the three months ended September 30, 2022, compared with a provision release of \$1.0 million for the same period in 2021. We recorded \$0.5 million of expenses for the provision for unfunded commitments for the nine months ended September 30, 2022, compared to provision release totaling \$1.1 million for the same period in 2021.

## **CAPITAL RESOURCES**

Our capital ratios are in excess of those required to be considered "well-capitalized" pursuant to applicable regulatory guidelines. The Federal Reserve Board uses capital adequacy guidelines in its examination and regulation of bank holding companies and their subsidiary banks. Risk-based capital ratios are established by allocating assets and certain off-balance-sheet commitments into risk-weighted categories. These balances are then multiplied by the factor appropriate for that risk-weighted category. In order to refrain from restrictions on dividends, equity repurchases, and discretionary bonus payments, banking institutions must maintain capital in excess of regulatory minimum capital requirements. The table below presents minimum capital ratios that include the capital conservation buffer in comparison to the capital ratios for First Busey and Busey Bank as of September 30, 2022:

	Minimum Capital	As of September 3	), 2022		
	Requirements with Capital Buffer	First Busey Corporation	Busey Bank		
Common Equity Tier 1 Capital to Risk Weighted Assets	7.00 %	11.79 %	14.45 %		
Tier 1 Capital to Risk Weighted Assets	8.50 %	12.62 %	14.45 %		
Total Capital to Risk Weighted Assets	10.50 %	15.98 %	15.31 %		
Leverage Ratio of Tier 1 Capital to Average Assets	6.50 %	9.15 %	10.47 %		

For further discussion of capital resources and requirements, see "Note 7: Regulatory Capital."

## NON-GAAP FINANCIAL INFORMATION

This Quarterly Report contains certain financial information determined by methods other than GAAP. Management uses these non-GAAP measures, together with the related GAAP measures, in analysis of the Company's performance and in making business decisions, as well as for comparison to the Company's peers. The Company believes the adjusted measures are useful for investors and management to understand the effects of certain non-recurring noninterest items and provide additional perspective on the Company's performance over time.

A reconciliation of non-GAAP financial measures to what management believes to be the most directly comparable GAAP financial measures specifically, net interest income, total noninterest income, net security gains and losses, and total noninterest expense in the case of pre-provision net revenue, adjusted pre-provision net revenue, pre-provision net revenue to average assets, and adjusted pre-provision net revenue to average assets; net income in the case of adjusted net income, adjusted diluted earnings per share, adjusted return on average assets, return on average tangible common equity, and adjusted return on average tangible common equity; net interest income in the case of adjusted net interest income and adjusted net interest margin; net interest income, total noninterest income, and total noninterest expense in the case of adjusted noninterest expense, adjusted core expense, efficiency ratio, adjusted efficiency ratio, and adjusted core efficiency ratio; total stockholders' equity in the case of tangible book value per common share; total assets and total stockholders' equity in the case of tangible common equity and tangible common equity to tangible assets; portfolio loans in the case of core loans and core loans to portfolio loans; total deposits in the case of core deposits and core deposits to total deposits; and portfolio loans and total deposits in the case of core loans to core deposits—appears below.

These non-GAAP disclosures have inherent limitations and are not audited. They should not be considered in isolation or as a substitute for operating results reported in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures that may be presented by other companies. Tax effected numbers included in these non-GAAP disclosures are based on estimated statutory rates or effective rates as appropriate.

# Pre-Provision Net Revenue, Adjusted Pre-Provision Net Revenue, Pre-Provision Net Revenue to Average Assets, and Adjusted Pre-Provision Net Revenue to Average Assets

(dollars in thousands)

		Three Mor	nths	Ended		Nine Mon	ths l	Ended
		 September 30, 2022		September 30, 2021		September 30, 2022		September 30, 2021
PRE-PROVISION NET REVENUE								
Net interest income		\$ 86,305	\$	70,755	\$	232,289	\$	200,190
Total noninterest income		30,933		33,259		97,724		97,715
Net security (gains) losses		(4)		(57)		2,324		(2,596)
Total noninterest expense		(70,736)		(73,487)		(210,204)		(190,611)
Pre-provision net revenue		 46,498		30,470	_	122,133		104,698
Non-GAAP adjustments:								
Acquisition and other restructuring expenses		957		8,677		2,095		11,710
Provision for unfunded commitments		(320)		(978)		525		(1,068)
Amortization of New Markets Tax Credits		1,665		1,240		4,668		4,308
Adjusted pre-provision net revenue		\$ 48,800	\$	39,409	\$	129,421	\$	119,648
Pre-provision net revenue, annualized	[a]	\$ 184,476	\$	120,886	\$	163,291	\$	139,981
Adjusted pre-provision net revenue, annualized	[b]	193,609		156,351		173,035		159,969
Average total assets	[c]	12,531,856		12,697,795		12,547,816		11,571,270
<b>Reported:</b> Pre-provision net revenue to average assets <sup>1</sup>	[a÷c]	1.47%		0.95%		1.30%		1.21%
<b>Adjusted:</b> Pre-provision net revenue to average $assets^1$	[b÷c]	1.54%		1.23%		1.38%		1.38%

1. Annualized measure.

## Adjusted Net Income, Adjusted Diluted Earnings Per Share, Adjusted Return on Average Assets,

Return on Average Tangible Common Equity, and Adjusted Return on Average Tangible Common Equity

(dollars in thousands, except per share amounts)

			Three Mo	onths	Ended		Nine Months Ended			
		:	September 30, 2022		September 30, 2021		September 30, 2022		September 30, 2021	
NET INCOME ADJUSTED FOR NON-OPERATING ITEMS										
Net income	[a]	\$	35,661	\$	25,941	\$	93,924	\$	93,523	
Non-GAAP adjustments:										
Acquisition expenses:										
Salaries, wages, and employee benefits			_		4,462		587		5,587	
Data processing			_		3,182		214		3,557	
Loss on leases or fixed asset impairment			_		_		_		_	
Professional fees, occupancy, and other			4		776		242		2,309	
Other restructuring expenses:										
Salaries, wages, and employee benefits			_		257		_		257	
Data processing			_		_		_		—	
Loss on leases or fixed asset impairment			877		_		976		_	
Professional fees, occupancy, and other			76		_		76		_	
MSR valuation impairment			_		_		_		_	
Related tax benefit			(183)		(1,773)		(399)		(2,402)	
TJCA related adjustment		\$	_	\$	_	\$	_	\$	_	
Adjusted net income	[b]	\$	36,435	\$	32,845	\$	95,620	\$	102,831	
DILUTED EARNINGS PER SHARE										
Diluted average common shares outstanding	[c]		56,073,164		56,832,518		56,123,756		55,872,835	
<b>Reported:</b> Diluted earnings per share	[a÷c]	\$	0.64	\$	0.46	\$	1.67	\$	1.67	
Adjusted: Diluted earnings per share	[b÷c]	\$	0.65	\$	0.58	\$	1.70	\$	1.84	
RETURN ON AVERAGE ASSETS										
Net income, annualized	[d]	\$	141,481	\$	102,918	\$	125,576	\$	125,040	
Adjusted net income, annualized	[e]	Ψ	144,552	Ψ	130,309	Ψ	127,844	Ψ	137,485	
Average total assets	[ť]		12,531,856		12,697,795		12,547,816		11,571,270	
<b>Reported:</b> Return on average assets <sup>1</sup>	[d÷f]		1.13 %		0.81 %		1.00 %		1.08 %	
<b>Adjusted:</b> Return on average assets <sup>1</sup>	[e÷f]		1.15 %		1.03 %		1.02 %		1.19 %	
RETURN ON AVERAGE TANGIBLE COMMON EQUI	ТҮ									
Average common equity		\$	1,181,448	\$	1,351,416	\$	1,219,645	\$	1,323,571	
Average goodwill and other intangible assets, net			(368,981)		(380,885)		(371,873)		(370,829)	
Average tangible common equity	[g]	\$	812,467	\$	970,531	\$	847,772	\$	952,742	
<b>Reported:</b> Return on average tangible common equity <sup>1</sup>	[d÷g]		17.41 %		10.60 %		14.81 %	_	13.12 %	
	-									
<b>Adjusted:</b> Return on average tangible common equity <sup>1</sup>	[e÷g]		17.79 %		13.43 %		15.08 %		14.43 %	

1. Annualized measure.

## Adjusted Net Interest Income and Adjusted Net Interest Margin

(dollars in thousands)

		Three Mo	onths E	Inded	Nine Months Ended			
		 September 30, 2022		September 30, 2021		September 30, 2022		September 30, 2021
Net interest income		\$ 86,305	\$	70,755	\$	232,289	\$	200,190
Non-GAAP adjustments:								
Tax-equivalent adjustment		543		598		1,635		1,778
Tax-equivalent net interest income		 86,848		71,353		233,924		201,968
Purchase accounting accretion related to business combinations		(830)		(1,799)		(2,588)		(5,682)
Adjusted net interest income		\$ 86,018	\$	69,554	\$	231,336	\$	196,286
Tax-equivalent net interest income, annualized	[a]	\$ 344,560	\$	283,085	\$	312,756	\$	270,030
Adjusted net interest income, annualized	[b]	341,267		275,948		309,295		262,434
Average interest-earning assets	[c]	11,497,783		11,730,637		11,550,887		10,651,386
<b>Reported:</b> Net interest margin <sup>1</sup>	[a÷c]	3.00 %	)	2.41 %		2.71 %	)	2.54 %
Adjusted: Net interest margin <sup>1</sup>	[b÷c]	2.97 %	)	2.35 %		2.68 %	)	2.46 %

1. Annualized measure.

# Adjusted Noninterest Expense, Adjusted Core Expense, Efficiency Ratio, Adjusted Efficiency Ratio, and Adjusted Core Efficiency Ratio

(dollars in thousands)

			Three M	onth	s Ended	Nine Months Ended				
		5	September 30, 2022		September 30, 2021	·	September 30, 2022	5	September 30, 2021	
Net interest income		\$	86,305	\$	70,755	\$	232,289	\$	200,190	
Non-GAAP adjustments:										
Tax-equivalent adjustment			543		598		1,635		1,778	
Tax-equivalent net interest income			86,848		71,353		233,924		201,968	
Total noninterest income			30,933		33,259		97,724		97,715	
Non-GAAP adjustments:										
Net security (gains) losses			(4)		(57)		2,324		(2,596)	
Noninterest income excluding net securities gains and losses	5		30,929		33,202		100,048		95,119	
Tax-equivalent net interest income plus noninterest income excluding net securities gains and losses	[a]	\$	117,777	\$	104,555	\$	333,972	\$	297,087	
Total noninterest expense			70,736		73,487		210,204		190,611	
Non-GAAP adjustments:										
Amortization of intangible assets	[b]		(2,871)		(3,149)		(8,833)		(8,200)	
Non-interest expense excluding amortization of intangib assets	le [c]		67,865	_	70,338		201,371		182,411	
Non-operating adjustments:										
Salaries, wages, and employee benefits			_		(4,719)		(587)		(5,844)	
Data processing					(3,182)		(214)		(3,557)	
Impairment, professional fees, occupancy, and other			(957)		(776)		(1,294)		(2,309)	
Adjusted noninterest expense	[f]		66,908	_	61,661		199,276		170,701	
Provision for unfunded commitments			320		978		(525)		1,068	
Amortization of New Markets Tax Credits			(1,665)		(1,240)		(4,668)		(4,308)	
Adjusted core expense	[g]	\$	65,563	\$	61,399	\$	194,083	\$	167,461	
Noninterest expense, excluding non-operating adjustments	[f-b]		69,779		64,810		208,109		178,901	
<b>Reported:</b> Efficiency ratio	[c÷a]		57.62 %	6	67.27 %		60.30 %		61.40 %	
Adjusted: Efficiency ratio	[f÷a]		56.81 %	6	58.97 %		59.67 %		57.46 %	
Adjusted: Core efficiency ratio	[g÷a]		55.67 %	6	58.72 %		58.11 %		56.37 %	

# Tangible Book Value Per Common Share

(dollars in thousands, except per share amounts)

		As of				
			September 30, 2022		December 31, 2021	
Total stockholders' equity		\$	1,106,588	\$	1,319,112	
Goodwill and other intangible assets, net			(367,091)		(375,924)	
Tangible book value	[a]	\$	739,497	\$	943,188	
Ending number of common shares outstanding	[b]		55,232		55,435	
Tangible book value per common share	[a÷b]	\$	13.39	\$	17.01	

## Tangible Common Equity and Tangible Common Equity to Tangible Assets

(dollars in thousands)

		As	of	
		 September 30, 2022		December 31, 2021
Total assets		\$ 12,497,388	\$	12,859,689
Non-GAAP adjustments:				
Goodwill and other intangible assets, net		(367,091)		(375,924)
Tax effect of other intangible assets <sup>1</sup>		9,369		16,254
Tangible assets	[a]	\$ 12,139,666	\$	12,500,019
Total stockholders' equity		\$ 1,106,588	\$	1,319,112
Non-GAAP adjustments:				
Goodwill and other intangible assets, net		(367,091)		(375,924)
Tax effect of other intangible assets <sup>1</sup>		9,369		16,254
Tangible common equity	[b]	\$ 748,866	\$	959,442
Tangible common equity to tangible assets <sup>2</sup>	[b÷a]	6.17%		7.68%

Net of estimated deferred tax liability.
 Tax-effected measure.



# Core Loans, Core Loans to Portfolio Loans, Core Deposits, Core Deposits to Total Deposits, and Core Loans to Core Deposits

# (dollars in thousands)

		As	of	
		 September 30, 2022		December 31, 2021
Portfolio loans	[a]	\$ 7,670,114	\$	7,188,998
Non-GAAP adjustments:				
PPP loans amortized cost		(1,426)		(74,958)
Loans acquired in business combinations, prior to integration		—		_
Core loans	[b]	\$ 7,668,688	\$	7,114,040
Total deposits	[c]	10,601,397		10,768,577
Non-GAAP adjustments:				
Brokered transaction accounts		(2,006)		(2,248)
Time deposits of \$250,000 or more		(103,534)		(137,449)
Deposits acquired in business combinations, prior to integration		—		
Core deposits	[d]	\$ 10,495,857	\$	10,628,880
RATIOS				
Core loans to portfolio loans	[b÷a]	99.98%		98.96%
Core deposits to total deposits	[d÷c]	99.00%		98.70%
Core loans to core deposits	[b÷d]	73.06%		66.93%

### FORWARD-LOOKING STATEMENTS

Statements made in this document, other than those concerning historical financial information, may be considered forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 with respect to First Busey's financial condition, results of operations, plans, objectives, future performance, and business. Forward-looking statements, which may be based upon beliefs, expectations, and assumptions of the Company's management, and on information currently available to management, are generally identifiable by the use of words such as "believe," "expect," "anticipate," "plan," "intend," "estimate," "may," "will," "would," "could," "should," or other similar expressions. Additionally, all statements in this document, including forward-looking statements, speak only as of the date they are made, and we undertake no obligation to update any statement in light of new information or future events. A number of factors, many of which are beyond our ability to control or predict, could cause actual results to differ materially from those in our forward-looking statements. These factors include, among others, the following: (i) the strength of the local, state, national, and international economy (including effects of inflationary pressures and supply chain constraints); (ii) the economic impact of any future terrorist threats or attacks, widespread disease or pandemics (including the COVID-19 pandemic), or other adverse external events that could cause economic deterioration or instability in credit markets (including Russia's invasion of Ukraine); (iii) changes in state and federal laws, regulations, and governmental policies concerning First Busey's general business; (iv) changes in interest rates and prepayment rates of First Busey's assets (including the impact of the LIBOR phase-out) (v) increased competition in the financial services sector and the inability to attract new customers; (vi) changes in technology and the ability to develop and maintain secure and reliable electronic systems; (vii) the loss of key executives or associates; (viii) changes in consumer spending; (ix) unexpected results of current and/or future acquisitions, which may include failure to realize the anticipated benefits of any acquisition and the possibility that transaction costs may be greater than anticipated; (x) unexpected outcomes of existing or new litigation involving First Busey; (xi) the economic impact of exceptional weather occurrences such as tornadoes, hurricanes, floods, and blizzards; and (xii) changes in accounting policies and practices. These risks and uncertainties should be considered in evaluating forward-looking statements and undue reliance should not be placed on such statements. Additional information concerning First Busey and our business, including additional factors that could materially affect our financial results, is included in our filings with the SEC.

### CRITICAL ACCOUNTING ESTIMATES

First Busey has established various accounting policies that govern the application of GAAP in the preparation of its unaudited consolidated financial statements. Significant accounting policies are described in *"Note 1. Significant Accounting Policies"* of the Company's 2021 Annual Report.

Critical accounting estimates are those that are critical to the portrayal and understanding of First Busey's financial condition and results of operations and require management to make assumptions that are difficult, subjective, or complex. These estimates involve judgments, assumptions, and uncertainties that are susceptible to change. In the event that different assumptions or conditions were to prevail, and depending on the severity of such changes, the possibility of a materially different financial condition or materially different results of operations is a reasonable likelihood. Further, changes in accounting standards could impact our critical accounting estimates. Management has reviewed these critical accounting estimates and related disclosures with our Audit Committee. The following accounting policies could be deemed critical:

#### Fair Value of Debt Securities Available for Sale

The fair values of debt securities available for sale are measurements from an independent pricing service and are based on observable data that may include dealer quotes, market spreads, cash flows, the U.S. Treasury yield curve, live trading levels, trade execution data, market consensus prepayment speeds, credit information, and the security's terms and conditions, among other things. The use of different judgments and estimates to determine the fair value of securities could result in a different fair value estimate.

Realized securities gains or losses are reported in the unaudited Consolidated Statements of Income. The cost of securities sold is based on the specific identification method.



A debt security available for sale is impaired if the fair value of the security declines below its amortized cost basis. To determine the appropriate accounting, we must first determine if we intend to sell the security or if it is more likely than not that we will be required to sell the security before the fair value increases to at least the amortized cost basis. If either of those selling events is expected, we will write down the amortized cost basis of the security to its fair value. This is achieved by writing off any previously recorded ACL balance related to the debt security, if applicable, and recognizing any incremental impairment through earnings. If we do not intend to sell the security, nor believe it more likely than not that we will be required to sell the security before the fair value recovers to the amortized cost basis, we must determine whether any of the decline in fair value has resulted from a credit loss, or if it is entirely the result of noncredit factors.

We consider the following factors in assessing whether the decline is due to a credit loss:

- Extent to which the fair value is less than the amortized cost basis;
- Adverse conditions specifically related to the security, an industry, or a geographic area (for example, changes in the financial condition of the issuer of the security, or in the case of an asset-backed debt security, in the financial condition of the underlying loan obligors);
- Payment structure of the debt security and the likelihood of the issuer being able to make payments that increase in the future;
- · Failure of the issuer of the security to make scheduled interest or principal payments; and
- Any changes to the rating of the security by a rating agency.

Impairment related to a credit loss must be measured using the discounted cash flow method. Credit loss recognition is limited to the fair value of the security. The impairment is recognized by establishing an ACL balance for the debt security through the provision for credit losses. Impairment related to noncredit factors is recognized in AOCI, net of applicable taxes.

### Fair Value of Assets Acquired and Liabilities Assumed in Business Combinations

Business combinations are accounted for using the acquisition method of accounting. Under the acquisition method of accounting, assets acquired and liabilities assumed are recorded at their estimated fair value on the date of acquisition. Fair values are determined based on the definition of "fair value" defined in ASC Topic 820 "*Fair Value Measurement*" as "the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date."

The fair value of a loan portfolio acquired in a business combination generally requires greater levels of management estimates and judgment than other assets acquired or liabilities assumed. Acquired loans are in the scope of ASC Topic 326 *"Financial Instruments—Credit Losses."* However, the offset to record the ACL on acquired loans at the date of acquisition depends on whether or not the loan is classified as PCD. The ACL for PCD loans is recorded through a gross-up effect, while the ACL for acquired non-PCD loans is recorded through provision expense, consistent with originated loans. Thus, the determination of which loans are PCD and non-PCD can have a significant effect on the accounting for these loans.

#### Goodwill

Goodwill represents the excess of purchase price over the fair value of net assets acquired using the acquisition method of accounting. Determining the fair value often involves estimates based on third-party valuations, such as appraisals, or internal valuations based on discounted cash flow analyses or other valuation techniques. Goodwill is not amortized. Instead, we assess the potential for impairment on an annual basis or more frequently if events and circumstances indicate that goodwill might be impaired.

### **Income Taxes**

First Busey estimates income tax expense based on amounts expected to be owed to federal and state tax jurisdictions. Estimated income tax expense is reported in the unaudited Consolidated Statements of Income. Accrued and deferred taxes, as reported in other assets or other liabilities in the unaudited Consolidated Balance Sheets, represent the net estimated amount due to or to be received from taxing jurisdictions either currently or in the future. Management judgment is involved in estimating accrued and deferred taxes, as it may be necessary to evaluate the risks and merits of the tax treatment of transactions, filing positions, and taxable income calculations after considering tax-related statutes, regulations, and other relevant factors. Because of the complexity of tax laws and interpretations, interpretation is subject to judgment.

### Allowance for Credit Losses

First Busey calculates the ACL at each reporting date. We recognize an allowance for the lifetime expected credit losses for the amount the Company does not expect to collect. Measurement of expected credit losses is based on relevant information about past events, including historical experience, current conditions, and reasonable and supportable forecasts that affect the collectability of the reported book value. The calculation also contemplates that First Busey may not be able to make or obtain such forecasts for the entire life of the financial assets and requires a reversion to historical credit loss information.

In determining the ACL, management relies predominantly on a disciplined credit review and approval process that extends to the full range of First Busey's credit exposure. The ACL must be determined on a collective (pool) basis when similar risk characteristics exist. On a case-by-case basis, we may conclude a loan should be evaluated on an individual basis based on disparate risk characteristics.

Loans deemed uncollectible are charged against and reduce the ACL. A provision for credit losses is charged to current expense and acts to replenish the ACL in order to maintain the ACL at a level that management deems adequate. Determining the ACL involves significant judgments and assumptions by management. Because of the nature of the judgments and assumptions made by management, actual results may differ from these judgments and assumptions.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk is the risk of changes in asset values due to movements in underlying market rates and prices. Interest rate risk is a type of market risk to earnings and capital arising from movements in interest rates. Interest rate risk is the most significant market risk affecting First Busey as other types of market risk, such as foreign currency exchange rate risk and commodity price risk, have minimal impact or do not arise in the normal course of First Busey's business activities.

First Busey has an asset-liability committee, whose policy is to meet at least quarterly, to review current market conditions and to structure the Consolidated Balance Sheets to optimize stability in net interest income in consideration of projected future changes in interest rates.

As interest rate changes do not impact all categories of assets and liabilities equally or simultaneously, the asset-liability committee primarily relies on balance sheet and income simulation analysis to determine the potential impact of changes in market interest rates on net interest income. In these standard simulation models, the balance sheet is projected over a one-year and a two-year time horizon and net interest income is calculated under current market rates and assuming permanent instantaneous shifts of +/-100, +/-200 and +/-300 basis points. As of December 31, 2021, a downward adjustment in federal fund rates was not meaningful due to the low interest rate environment at that time. The model assumes immediate and sustained shifts in the federal funds rate and other market rate indices and corresponding shifts in other non-market rate indices based on their historical changes relative to changes in the federal funds rate and other market indices. Assets and liabilities are assumed to remain constant as of the measurement date; variable-rate assets and liabilities are repriced based on repricing frequency; and prepayment speeds on loans are projected for both declining and rising rate environments.

The interest rate risk of First Busey as a result of immediate and sustained changes in interest rates, expressed as a change in net interest income as a percentage of the net interest income calculated in the constant base model, was as follows:

	Year-One: Basis Point Changes									
	-300	-200	- 100	+100	+200	+300				
September 30, 2022	(22.39)%	(13.99)%	(5.83)%	4.60%	9.17%	13.76%				
December 31, 2021	NM	NM	NM	8.77%	17.19%	25.64%				

	itear-1wo. Dasis Fount Changes									
	-300	-200	- 100	+100	+200	+300				
September 30, 2022	(27.75)%	(17.09)%	(7.21)%	5.52%	11.12%	16.78%				
December 31, 2021	NM	NM	NM	9.51%	18.22%	26.84%				

Vear Twee Pacis Deint Change

Interest rate risk is monitored and managed within approved policy limits and any temporary exceptions to policy in periods of rapid rate movement are approved and documented. The calculation of potential effects of hypothetical interest rate changes is based on numerous assumptions and should not be relied upon as indicative of actual results. Actual results would likely differ from simulated results due to the timing, magnitude, and frequency of interest rate changes as well as changes in market conditions and management strategies.

### **ITEM 4. CONTROLS AND PROCEDURES**

### **Evaluation of Disclosure Controls and Procedures**

An evaluation of our disclosure controls and procedures, as defined in Rule 13a-15(e) under the Exchange Act, was carried out as of September 30, 2022, under the supervision and with the participation of our Chief Executive Officer, Chief Financial Officer, and several other members of our senior management. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of September 30, 2022, our disclosure controls and procedures were effective in ensuring that the information we are required to disclose in the reports we file or submit under the Exchange Act was (i) accumulated and communicated to our management (including the Chief Executive Officer and Chief Financial Officer) to allow timely decisions regarding required disclosure, and (ii) recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms.

### **Changes in Internal Control over Financial Reporting**

During the three months ended September 30, 2022, no change occurred in our internal control over financial reporting that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

### **ITEM 1. LEGAL PROCEEDINGS**

As part of the ordinary course of business, First Busey and its subsidiaries are parties to litigation that is incidental to their regular business activities.

There is no material pending litigation, other than ordinary routine litigation incidental to its business, in which First Busey or any of its subsidiaries is involved or of which any of their property is the subject. Furthermore, there is no pending legal proceeding that is adverse to First Busey in which any director, officer, or affiliate of First Busey, or any associate of any such director or officer, is a party, or has a material interest.

## **ITEM 1A. RISK FACTORS**

There have been no material changes to the risk factors disclosed in Part I-Item 1A of First Busey's 2021 Annual Report.

### ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

On February 3, 2015, First Busey's board of directors authorized the Company to repurchase up to an aggregate of 666,667 shares of its common stock. The repurchase plan has no expiration date. On May 22, 2019, First Busey's board of directors approved an amendment to increase the authorized shares under the repurchase program by 1,000,000 shares, and on February 5, 2020, First Busey's board of directors approved another amendment to increase the authorized shares under the repurchase program by an additional 2,000,000 shares. During the third quarter of 2022, the Company purchased 130,000 shares under the plan. As of September 30, 2022, the Company had 147,210 shares that may still be purchased under the plan.

Period	Total Number of Shares Purchased	Weighted Average Price Paid per Common Share	Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares That May Yet Be Purchased Under the Plans or Programs
July 1-31, 2022	106,000	\$ 23.58	106,000	171,210
August 1-31, 2022	24,000	\$ 24.50	24,000	147,210
September 1-30, 2022	—	\$	—	147,210
Three months ended September 30, 2022	130,000	\$ 23.75	130,000	
Nine months ended September 30, 2022	388,614	\$ 25.50	388,614	

## ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

## **ITEM 4. MINE SAFETY DISCLOSURES**

Not Applicable.

## **ITEM 5. OTHER INFORMATION**

None.

# **ITEM 6. EXHIBITS**

Exhibit Number	Description of Exhibit	Filed Herewith
31.1	Certification of Principal Executive Officer, pursuant to Rule 13a-14(a) and Rule 15d-14(a)	Х
31.2	Certification of Principal Financial Officer, pursuant to Rule 13a-14(a) and Rule 15d-14(a)	Х
32.1	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, from First Busey's Chief Executive Officer	Х
32.2	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, from First Busey's Chief Financial Officer	Х
101.INS	iXBRL Instance Document	
101.SCH	iXBRL Taxonomy Extension Schema	
101.CAL	iXBRL Taxonomy Extension Calculation Linkbase	
101.LAB	iXBRL Taxonomy Extension Label Linkbase	
101.PRE	iXBRL Taxonomy Extension Presentation Linkbase	
101.DEF	iXBRL Taxonomy Extension Definition Linkbase	
104.0	Cover Page Interactive Data File (formatted as inline XBRL with applicable taxonomy extension information contained in Exhibits 101)	

## SIGNATURES

Pursuant to the requirements of the Exchange Act, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 3, 2022

**FIRST BUSEY CORPORATION** (Registrant)

By: /s/ VAN A. DUKEMAN

Van A. Dukeman Chairman, President and Chief Executive Officer (Principal Executive Officer)

By: /s/ JEFFREY D. JONES

Jeffrey D. Jones Chief Financial Officer (Principal Financial Officer)

By: /s/ LYNETTE M. STRODE

Lynette M. Strode Principal Accounting Officer

### **CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER**

- I, Van A. Dukeman, Chairman, President and Chief Executive Officer of First Busey Corporation, certify that:
- 1) I have reviewed this Quarterly Report on Form 10-Q of First Busey Corporation;
- Based on my knowledge, this Quarterly Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Quarterly Report;
- 3) Based on my knowledge, the Financial Statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
- 4) The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Quarterly Report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this Quarterly Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this Quarterly Report based on such evaluation; and
  - d) disclosed in this Quarterly Report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an Annual Report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5) The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ VAN A. DUKEMAN

Van A. Dukeman Chairman, President and Chief Executive Officer

Date: November 3, 2022

### **CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER**

I, Jeffrey D. Jones, Chief Financial Officer of First Busey Corporation, certify that:

- 1) I have reviewed this Quarterly Report on Form 10-Q of First Busey Corporation;
- Based on my knowledge, this Quarterly Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Quarterly Report;
- 3) Based on my knowledge, the Financial Statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
- 4) The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to
    ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those
    entities, particularly during the period in which this Quarterly Report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this Quarterly Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this Quarterly Report based on such evaluation; and
  - d) disclosed in this Quarterly Report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an Annual Report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5) The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ JEFFREY D. JONES

Jeffrey D. Jones Chief Financial Officer

Date: November 3, 2022

The following certification is provided by the undersigned Chief Executive Officer of First Busey Corporation on the basis of such officer's knowledge and belief for the sole purpose of complying with 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

### **CERTIFICATION**

I hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that the accompanying Quarterly Report of First Busey Corporation on Form 10-Q for the quarter ended September 30, 2022, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, and that the information contained in such Quarterly Report fairly presents, in all material respects, the financial condition and results of operations of First Busey Corporation as of and for the periods covered by the Quarterly Report.

/s/ VAN A. DUKEMAN

Van A. Dukeman Chairman, President and Chief Executive Officer

Date: November 3, 2022

The following certification is provided by the undersigned Chief Financial Officer of First Busey Corporation on the basis of such officer's knowledge and belief for the sole purpose of complying with 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

## **CERTIFICATION**

I hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that the accompanying Quarterly Report of First Busey Corporation on Form 10-Q for the quarter ended September 30, 2022, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, and that the information contained in such Quarterly Report fairly presents, in all material respects, the financial condition and results of operations of First Busey Corporation as of and for the periods covered by the Quarterly Report.

/s/ JEFFREY D. JONES

Jeffrey D. Jones Chief Financial Officer

Date: November 3, 2022